Human and Organizational Development
2010/2011
FOREWORD

Welcome to Peabody! This is your guidebook designed to lead you to successful completion of your major in Human and Organizational Development. Over the next four years, you will find it to be a ready source of information on your major requirements, policies and procedures, and offices to contact with your questions as you make your journey toward the Bachelor of Science degree in May 2014.

You will be expected to keep this handbook for four years and carry it to each advising appointment with your academic adviser. Each semester, you should update your program of studies checklist in the handbook noting the courses that you are taking to fulfill both Liberal Education Core and Major requirements. Keeping the program of studies checklist updated and checking your on-line degree audit will let you and your adviser know what is remaining in your degree program. Always go to advising sessions prepared with the list of courses that you plan to undertake for the up-coming semester and a copy of your degree audit.

The Peabody academic policies and procedures may not be the same as other Vanderbilt undergraduate schools. You should be familiar with the Peabody policies contained in this handbook regarding class-standing, probation/dismissal, transfer of credit, pass/fail, registration for independent study courses, and others.

If you have questions concerning information in this handbook always consult your academic adviser first. If your adviser is unavailable to help you, contact your department's Director of Undergraduate Studies. Finally, if you still need assistance or are uncertain of where to find an answer, contact the Office of Student Affairs (343-6947) or the Office of Records and Registration (322-8400).
# Handbook Contents

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<tr>
<td>June 7, Mon</td>
<td>Fall Registration on YES opens for First Year Students 8:00 A.M.</td>
</tr>
<tr>
<td>June 25, Fri</td>
<td>Fall Registration ends at 4:00 P.M.</td>
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<td>July 14, Wed</td>
<td>Fall confirmation schedules mailed to home addresses</td>
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<td>Aug 18, Wed</td>
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<tr>
<td>Aug 21, Sat</td>
<td>Orientation begins for all new undergraduate students; residence halls open at 7:00 A.M.</td>
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<td>Aug 23, Mon</td>
<td>Mandatory Peabody Undergraduate First Year Orientation sessions; Peabody picnic; Adviser Appointments</td>
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<td>Aug 25, Wed</td>
<td>First Day of Classes</td>
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<tr>
<td>Aug 31, Tue</td>
<td>Fall Registration on YES ends at 11:59 P.M.; wait lists end, last day to add a fall course; last day to drop a fall course without a “W” grade; pass/fail declaration ends; all students schedules must be finalized by 11:59 P.M.</td>
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<td>Oct 4-8, Mon-Fri</td>
<td>Mid-term examination period</td>
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<tr>
<td>Oct 13, Wed</td>
<td>Deadline for Faculty to submit Mid-Term deficiency grades</td>
</tr>
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<td>Oct 15, Fri</td>
<td>Mid-term deficiency grade reports are posted on YES</td>
</tr>
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<td>Oct 14-15, Thurs-Fri</td>
<td>October Break – enjoy!</td>
</tr>
<tr>
<td>Oct 22, Fri</td>
<td>Last day to drop a fall course with a &quot;W” grade</td>
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<td>TBA</td>
<td>Spring Registration on YES</td>
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<td>Thanksgiving Holidays</td>
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<td>Dec 9, Thurs</td>
<td>Last day of fall classes; spring registration resumes on YES</td>
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<td>Dec 10-18, Fri-Sat</td>
<td>Fall semester reading days and final examinations</td>
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**SPRING 2011**

Jan 6, Thurs  
Deadline for students to pay spring tuition and fee charges

Jan 13, Wed  
First day of spring classes

Jan 18, Tues  
Spring 2011 registration ends at 11:59 P.M.; wait lists end; last day to add a spring course; last day to drop a spring course without a “W” grade; pass/fail declaration period ends; all student’ schedules must be finalized by 11:59 P.M.

Feb 28-Mar 5, M-F  
Mid-term examination period

Mar 5-13, Sat-Sun  
Spring Holidays

Mar 8, Wed  
Deadline for Faculty to submit Mid-Term deficiency grades

Mar 11, Fri  
Mid-term deficiency grade reports are posted on YES

Mar 18, Fri  
Last day students may drop a spring course with a W grade

Mar 28-Apr 22  
Registration for summer classes on YES

Apr 4, Mon  
Registration windows for Fall begin on YES

Apr 15, Fri  
Last day for students to submit completed summer school elsewhere approval forms to the Office of Records and Registration

Apr 26, Tues  
Spring classes end

Apr 27-May 5  
Spring semester reading days and final examinations

May 13, Fri  
Commencement

**Summer 2011**

May 9, Mon  
Supplemental registration for May session courses; May session

June 4, Fri  
May session courses end

June 6, Mon  
Registration for summer sessions

June 7, Tues  
First-half classes begin

July 8, Fri  
Examinations for first-half courses

July 11, Mon  
Supplementary registration for second-half courses;

July 12, Tues  
Second-half courses begin

Aug 12, Fri  
Examinations for first-half courses; summer terms ends
Peabody Office of Records and Registration

The Office of Records and Registration is responsible for maintaining academic records of Peabody students from matriculation to graduation. This office prepares the Peabody undergraduate handbooks and the schedule of courses for each semester. It is also responsible for the maintenance of the on-line Degree Audits for all Peabody undergraduate majors and minors.

This office processes all academic record entries and changes such as address, adviser, grades, major, minor, track, and transfer of credit. This office also reviews students’ academic programs at time of degree completion. The Office of Records and Registration will send important notices by email to your Vanderbilt email address. Students are expected to check their Vanderbilt email account regularly.

Peabody Office of Student Affairs

The Office of Student Affairs serves Peabody’s students by facilitating their success and development. This office provides students with support and advocacy for a variety of academic, developmental, and personal issues. It also assists students in navigating the university’s programs, policies, services, and resources. In its work with students the office also assists their faculty and families when needed. The office is focused on promoting student accountability and problem solving as well as on supporting their educational and personal development.

The Office of Student Affairs works closely with other offices on campus to ensure that students are able to make connections and contacts that will enrich and improve their educational experience. This office also sponsors the Peabody Council, Peabody’s arm of the university’s student government, as well as the Peabody Academic Leaders (PALs) who serve to improve and support Peabody programs. The office coordinates events and activities such as Picnic with Profs, the Hanging of the Green, the gingerbread house contest and community service. Students are welcome in the office at any time to discuss their Vanderbilt experience and to take advantage of services available.

Peabody Office of Teacher Licensure

The Office of Teacher Licensure monitors progress toward teacher licensure for Vanderbilt students, including admission to teacher education (Screening I), admission to student teaching (Screening II), student teaching, and final recommendations for licensure in Tennessee and other states. It also facilitates and tracks PRAXIS testing.
Peabody Departmental and Program Offices

The five Peabody departments are Human and Organizational Development, Leadership, Policy and Organizations, Psychology and Human Development, Special Education, and Teaching and Learning. The departments administer the eight undergraduate majors.

Each department has a Director of Undergraduate Studies who is responsible for updating programmatic requirements, assigning academic advisers, meeting with students when advisers are not available, monitoring the progress of students in their program and sitting on the Peabody Undergraduate Administrative Committee.

The Undergraduate Administrative Committee (UAC) is a faculty committee that reviews academic actions, academic honors, petitions for policy exceptions, and requests for readmission.
# PEABODY COLLEGE
## ADMINISTRATIVE OFFICE DIRECTORY

### CENTRAL OFFICES

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<th>Location</th>
<th>Phone</th>
</tr>
</thead>
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<td>Office of the Dean</td>
<td>201 Administration Bldg</td>
<td>322-8407</td>
</tr>
<tr>
<td>Office of Records &amp; Registration</td>
<td>216 Administration Bldg</td>
<td>322-8400</td>
</tr>
<tr>
<td>Office of Student Affairs</td>
<td>215 Administration Bldg</td>
<td>322-6947</td>
</tr>
<tr>
<td>Office of Teacher Licensure</td>
<td>210 Administration Bldg</td>
<td>322-8270</td>
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### DEPARTMENTS AND PROGRAMS

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<th>Location</th>
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<td>Human &amp; Organizational Development</td>
<td>206 Mayborn</td>
<td>322-6881</td>
</tr>
<tr>
<td>Leadership, Policy, &amp; Organizations</td>
<td>202 Payne</td>
<td>322-8000</td>
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<tr>
<td>Psychology &amp; Human Development</td>
<td>104 Jesup</td>
<td>322-8141</td>
</tr>
<tr>
<td>Special Education</td>
<td>313 MRL</td>
<td>322-8280</td>
</tr>
<tr>
<td>Teaching &amp; Learning</td>
<td>240 Wyatt Center</td>
<td>322-8100</td>
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### OTHER

<table>
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<tr>
<th>Other</th>
<th>Location</th>
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<tr>
<td>Peabody Computer Lab</td>
<td>130 Wyatt Center</td>
<td>343-1867</td>
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<td>Peabody Education Library</td>
<td></td>
<td>322-8095</td>
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<tr>
<td>Peabody Graduate Admissions &amp; Recruitment</td>
<td>003 Home Economics Bldg</td>
<td>322-8410</td>
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<tr>
<td>University Registrar</td>
<td>110 Baker Bldg</td>
<td>322-7701</td>
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YOUR ENROLLMENT SERVICES

YES (Your Enrollment Services) will be your entry point to access online academic services at Vanderbilt. Your academic record, mid-term and final grades, class and catalog searches, and term schedule will all be accessible from your YES “landing” page. YES is also where you will go to register for classes.

Tutorials, printed instructions, and online help will be accessible from YES to assist you in using the site. The URL for the online help is listed at the end of this document. This document focuses on the registration features of YES.
LANDING PAGE

Understanding your Student Landing Page
When you log into YES, Your Enrollment Services, you will enter the student landing page. You will use your VUnet ID and e-password to log into this page. This page will launch you to your academic applications. You can link to Access to Academic Information (AAI), Address Change, Graduation System (GRAD), Financial Aid, OAK, and many more.

On the top right hand corner there is a list of your enrollment windows. During these windows of time you will have the ability to enroll in classes. If you are not within an enrollment window, you will not be able to enroll in classes but will be able to search for classes, use your cart, and your planner. You will also see a holds box on your landing page. If you have any enrollment holds, (student accounts, dean’s, etc) they will appear in this box.

Once you have enrolled, your schedule will be available at the bottom right hand corner of this page.

REGISTRATION

Searching for a class
When you enter the student registration application, the system will default you to the class search. The class search is term based. The term and session can be selected from the top left corner of the screen. Once you have the correct term and session selected, you can begin your search using the quick search or the advanced search.

The quick search is based on the subject area, subject area number, and title. The search will return any classes with your criteria in those three fields.

To refine your search, use the advanced search link on the right hand side of the quick search. Select the advanced search link and a box will open up with additional search criteria. Title, Catalog Number, Instructor, Subject Areas, School, Instruction Mode, Career, Component, and Meeting Days and Times are all available for you to use in your search. To search between times or credit hours, slide the black circles inward and outward. The tags can be used if you have added tags to courses within your planner. Please see the Catalog Search/Planner section for more information on tags.

Class attributes are a way for you to search for classes that are eligible for your major but are listed under a different subject area. For example, if you are an American Studies major all of your required classes may not be listed under the American Studies subject area. Some may be Sociology or Political Science classes. If you search by an ‘eligible for’ tag it will only return results for classes that are not within that subject area. Use the subject area field in addition to the ‘eligible for’ attribute if you want to see the subject area and all classes eligible for that particular major.

The search results are listed underneath your search criteria. You can see more details on the classes by clicking anywhere on the desired class in your results. Within the details, there is a link to the class syllabus and book information, if provided by the instructor. The book information hyperlink will bring you to the eFollett website for textbook pricing information.

The class can be added to your cart from the class detail or from the blue plus sign to the right of your search results. You can begin adding classes to your cart as soon as they are available for the term you wish to register for. You can add up to twenty classes in your cart from the search.
Enrolling in a class from your cart
If you are within an enrollment appointment or within open enrollment, the enroll button will be available in the class cart. If you are not within an enrollment appointment or open enrollment, you can still put classes into the cart as soon as the schedule is published for your career. Saving a class in your cart does not guarantee you a seat in the class.

If you need to edit the grading basis, add a permission number, or edit the credit hours of a course prior to enrolling, select the blue notebook icon on the right hand side of the screen for the class you want to edit. The icon next to the edit icon is the swap icon. Please see the edit and swap sections for more information on these functions. To remove a class from your cart, press the red minus sign.

To enroll in all of the classes you have put into your cart, press the select all button at the bottom of the cart. To select a few at a time, use the checkboxes to the left of your cart to choose the classes. Once the classes are selected, click the enroll button at the bottom of the list of classes.

Messages will appear at the bottom of your screen after you select the enroll button. The messages will either say you have successfully enrolled in the class or that you were not enrolled. If you were not enrolled, the error message will tell you why. If you receive an error message or a waitlist message, you will have to click on the message to make it go away. Success messages will disappear after five seconds.

Dropping a class
To drop a class, you must be within an appointment window or within open enrollment. If you are not within an appointment window then you will either have to wait for your next window to open or if you have no more appointments, you will need to be dropped by an administrator from that class’s department or by your school registrar.

If you are within an appointment window, navigate to your enrolled classes. Click the red minus sign next to the class you wish to drop. When you click the minus sign, the system will ask “are you sure you want to drop this class?”. If you are, press yes.

Once the system has dropped you from the class, it will no longer show in your enrolled classes list. To see the dropped class, select the dropped filter checkbox at the top right of your screen. The dropped class will appear in this list.

Swapping a class
If you are already enrolled in a class and want to enroll in a different class, use the swap function. The swap function will make sure you can enroll in the desired class prior to dropping you from the enrolled class. This functionality is available from both the enrolled list of classes and the classes cart.

To swap from the cart, select the orange icon with the horizontal arrows to the right on the class you wish to enroll in from the cart. If you are swapping from your list of enrolled classes, select the same orange icon to the right of the class you wish to drop.

Selecting this icon on either screen will bring you to a list of your enrolled classes or a list of the classes in your cart. If you are swapping from the cart, select the class to drop if you are successfully enrolled in the class. If you are swapping from the enrolled list, select the class you want to enroll in. Once you have made your selection, click the swap button.

The system will take you to your list of enrolled classes. If the swap was successful, you should see the class you wanted to enroll in from the cart in your list of enrolled classes. If the swap was not successful, the system will give you an error message at the bottom right hand corner that tells you
why you were not put into the class. Remember, the system will never drop you from a class using the swap unless it knows you can get into the class you selected from your cart.

**Drop if Enrolled**
Drop if enrolled can be used if you are waitlisted for a class. If you want to drop a class from your enrolled list upon getting enrolled from the waitlist, you can tell the system what class you wish to drop. This can be done as soon as you are added to the waitlist. This functionality is particularly useful if you have a time conflict with the class you are waitlisted for. YES will not let you enroll in a class from the waitlist if you are currently enrolled in a class that has a time conflict with the waitlisted class. You will remain on the waitlist if you do not set up a drop if enroll class in this situation.

Drop if enrolled works the same way if you are trying to enroll in a class that will take you over the maximum number of hours for your term. The system will not let you enroll off of the waitlist if that class will put you over the maximum hours allowed for the term. Your workaround is to set up a class to drop if you are enrolled in a class.

To set up this drop if enroll class, you must be on the waitlist already. Once on the waitlist, navigate to your list of enrolled classes. Select the brown icon with vertical arrows pointing up and down on the row next to your waitlisted class. Selecting this icon will bring you to a list of your enrolled classes. From the list of enrolled classes, select the class to drop if you are enrolled from the waitlist. To do so, select the same brown icon next to the class you wish to drop.

Once you have selected your drop if enroll class, press the save button. The system will bring you to your list of enrolled classes. There will be a note underneath your waitlisted class that tells you what class will be dropped if you are enrolled off of the waitlist.

**Editing hours/Grading Basis**
Editing a class will allow you to do a variety of things. You can edit a class to change the grading basis, change the credit hours if your class is a variable credit class, or enter in permission numbers. If you are eligible to change the grading basis for the class you wish to enroll in, you can do so from the cart or the list of enrolled classes. Select the icon to the right of the class that looks like a notebook. This will prompt a pop up that will let you edit the class. If you are editing the grading basis, you can select from here. P/NP stands for pass/no pass. If you are not eligible to take a class P/NP, this option will not appear. First year students are not allowed to elect to take a class P/NP.

To edit the hours of a variable credit class, use the same blue notebook icon to the right of the class.

Use the hours dropdown to select the number of hours.

If a class requires consent, you may be given a permission number to enroll in the class. If you are given a permission number upon receiving consent for a class, you must enter the permission number in the edit function prior to enrolling in the class. To do this, select the same blue notebook icon next to the class. If a class requires a permission number, you will not be able to enroll in the class without adding your permission number in the cart.

**Catalog Search and Planner**
Unlike the class search, the catalog is available year round. The class search is only available for schedules that have been published for the term. You can search the catalog and add courses to your planner whenever you want to. The catalog search works very much like the class quick search. The search will return anything with your criteria if it is in the subject area, subject area code, or title.
The course detail is available from the list of results. To view the detail, click anywhere on the course row. The course can be added to the planner from the detail screen or from the blue plus sign to the right of the search results. Once courses are in your planner, you can organize them.

You can add tags to the courses in your planner. If you are thinking about taking courses in a particular term, use the term tags. You can add tags by selecting the purple tag icon to the right of the course in your planner and using the tags that are available to you in the pop up window. Please note that just because a course is in the catalog, it will not necessarily be scheduled in the term you want to take it. The planner should be used as a tool to help you visualize what courses you want to take during your time here at Vanderbilt. Just because you add a course into your planner does not mean you actually have to take the course.

The planner also allows you to create unique tags. Use the free format text box in the tag pop up window to add unique tags to a course. For example, if you know that certain courses are required for your major, you can create a tag that says ‘major requirement’. The system will keep a record of all the tags you have used so that you can reuse them on other courses within your planner.

The courses and tags you add to your planner will save between logins. So, if you add a few courses to your semester this term, they will still be there next term if you do not remove them from your planner.

**Your Schedule: Printing and Importing**

When you select the schedule link within your navigation bar, the system will display a graphical view of your schedule. This view is of a typical week. If you are enrolled in classes with ad hoc meeting patterns, you will not see them here. Use the filter checkboxes on the top right of your screen to overlay the classes in your cart and your waitlisted classes with your current schedule. The schedule is also available in a list view as well as a graphical view. To see the list view, select the list link above your graphical view.

If you need to email your schedule, select the email icon at the top right corner of the screen. When this icon is selected, you will see a pop up window with email fields. Enter in the email addresses of your desired recipients and click send.

You can also import your schedule to your personal calendar system. This import will pick up any ad hoc meeting patterns with your classes as well as your typical week schedule. To import your schedule, select the icon to the right of the email icon. Use the pop up window to enter the email address that you use with your personal calendar system (Gmail, Outlook, Entourage..etc).

**General Navigation**

YES is available from the Vanderbilt home page. You will see a link at the bottom left hand corner of the Vanderbilt homepage to YES, Your Enrollment Services. Select this link to log in. Use your VUnetID and e-password to access YES.

Once you are logged in, the system will default you to your landing page. The landing page will launch you to your academic applications. To navigate to these applications, use the icons below your student photo or the applications tab in your navigation bar at the top of your screen. The navigation bar is the same throughout many of your academic applications.

Select the student registration link from your navigation bar or the available icons. When you enter student registration, the system will default you the class search. The registration application uses carousel navigation within the class search, catalog search, and schedule. Within the class search carousel, you can view your cart and your enrolled classes by selecting the arrows next to the quick search or by using the links to the top right of your screen.
When you view your enrolled list of classes from the class search carousel, the default view shows classes you are enrolled in or wait listing. If you dropped a class, use the dropped filter at the top right hand corner to view the dropped class.

Catalog navigation works the same way as the class search. To navigate to the catalog search and planner, select the catalog link within the navigation bar at the top of the screen. To see the planner, you can use the carousel to the right of the catalog search or click the planner link at the top right.

To view your schedule, select schedule in your navigation bar. The system will display a graphical view of your class schedule. You can use the filters at the top right of this graphical view to overlay the classes in your cart and the classes you are waitlisted for on this screen. A list view is also available for your schedule. Select the list icon above your graphical view or use the carousel navigation arrows next to your schedule.

Contact Information
Peabody College 322-8400 216 Administration Building

**YES Help**
http://www.vanderbilt.edu/helpcontent/wp/

**Email YES**
YES@Vanderbilt.edu
HAVE A QUESTION OR NEED A FORM?

**QUESTIONS REGARDING** | **WHERE TO GO** | **PHONE**
---|---|---
Academic Advising | Faculty Adviser | 322-6947
Academic Probation | Student Affairs | 322-8400
Academic Dismissal | Student Affairs | 322-3407
Academic Awards | Student Affairs | 322-3591
Adviser Change | Major Department | 322-7701
AP Credit | Records & Registration | 322-3591
Billing | Student Accounts | 343-6693
Career Planning | Career Center | 322-2591
Course or Requirement Waivers | Major Department | 322-2745
Course Schedule Preparations | Faculty Adviser | 322-2591
Dean's List | Records & Registration | 322-2745
Degree Audit | Records & Registration | 322-2745
Drop & Add Courses | Records & Registration | 322-2745
Enrollment Verification | University Registrar | 322-2745
Financial Aid (Undergraduate) | Financial Aid Office | 322-2745
Five Year Program Applications | Admissions & Recruitment | 322-2745

**Forms:**
- Alternate Track | Student Affairs
- Change of Address | University Registrar
- Change of Course | Records & Registration
- Change of Name | University Registrar
- Change of Records | Records & Registration
- Course Substitution | Records & Registration
- Course Time Conflict | Records & Registration
- Course Underload/Overload | Student Affairs
- Declaration of Major/Minors | Records & Registration
- Good Standing Letters | Records & Registration
- Grade Changes | Records & Registration
- Graduation | Records & Registration
- Graduation Checkout | Records & Registration
- Graduate Course Credit | Records & Registration
- Graduate/Professional Programs | Admissions & Recruitment | 322-8410
- Health Center | 343-4078
- Housing | 322-2591
- Incomplete Grade | Records & Registration
- Individual Learning Contracts | Records & Registration
- Insurance (Student) | Student Accounts | 322-6693
- Intra University Transfer | University Registrar | 322-2745
- Leave of Absence | Student Affairs | 322-2745
- Licensure Requirements | Teacher Licensure Office | 322-8270
- Lost and Found | 322-2745
- Mid-Semester Deficiencies | Student Affairs | 322-2745

12
<table>
<thead>
<tr>
<th>Service</th>
<th>Department</th>
<th>Phone</th>
</tr>
</thead>
<tbody>
<tr>
<td>PALS (Peabody Academic Leaders)</td>
<td>Student Affairs</td>
<td></td>
</tr>
<tr>
<td>Peabody Student Association</td>
<td>Student Affairs</td>
<td></td>
</tr>
<tr>
<td>Police/Security</td>
<td></td>
<td>322-2745</td>
</tr>
<tr>
<td>PRAXIS Registration Bulletin</td>
<td>Department Offices</td>
<td>322-8270</td>
</tr>
<tr>
<td>Program Requirements</td>
<td>Adviser/Department</td>
<td></td>
</tr>
<tr>
<td>Recreation Center</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Registration for Courses</td>
<td>Records &amp; Registration</td>
<td></td>
</tr>
<tr>
<td>Screening Forms (Teacher Education)</td>
<td>Departments/On-line</td>
<td></td>
</tr>
<tr>
<td>Summer Course Work Approval</td>
<td>Records &amp; Registration</td>
<td></td>
</tr>
<tr>
<td>Study Abroad Approval</td>
<td>Records &amp; Registration</td>
<td></td>
</tr>
<tr>
<td>Study Elsewhere Approval</td>
<td>Records &amp; Registration</td>
<td></td>
</tr>
<tr>
<td>Track Declaration</td>
<td>Major Department (HOD, SED, &amp; SPED only)</td>
<td></td>
</tr>
<tr>
<td>Transcripts</td>
<td>University Registrar</td>
<td>322-7701</td>
</tr>
<tr>
<td>Vanderbilt Study Abroad</td>
<td>Global Education Office</td>
<td>343-3139</td>
</tr>
<tr>
<td>Verification of Enrollment</td>
<td>University Registrar</td>
<td></td>
</tr>
<tr>
<td>Transfer Credit</td>
<td>Records &amp; Registration</td>
<td></td>
</tr>
<tr>
<td>Transfer Intra-University</td>
<td>University Registrar</td>
<td></td>
</tr>
<tr>
<td>Withdrawal</td>
<td>Records &amp; Registration/Student Affairs</td>
<td></td>
</tr>
</tbody>
</table>
**Advanced Placement and International Baccalaureate Test Score Credit**

Students are responsible for having official copies of all entrance test scores submitted before their first semester of attendance. The lists below indicate the Vanderbilt course credit to be awarded for the subjects and scores represented on the chart below for Advanced Placement (AP) and/or International Baccalaureate (IB) examinations. No more than eight hours of AP credit are allowed in any one subject area.

<table>
<thead>
<tr>
<th>Advanced Placement Test</th>
<th>Score</th>
<th>Hours</th>
<th>Course Credit</th>
</tr>
</thead>
<tbody>
<tr>
<td>Art History</td>
<td>4, 5</td>
<td>3, 3</td>
<td>HART 110, 111</td>
</tr>
<tr>
<td>Biology</td>
<td>4, 5</td>
<td>3, 1</td>
<td>BSCI 100, 101A</td>
</tr>
<tr>
<td>Calculus AB</td>
<td>5</td>
<td>4</td>
<td>MATH 155A</td>
</tr>
<tr>
<td>Calculus BC</td>
<td>4, 5</td>
<td>4, 4</td>
<td>MATH 155A, 155B</td>
</tr>
<tr>
<td>Calculus BC</td>
<td>3</td>
<td>3</td>
<td>MATH 150A (sub-score 4 on Calculus AB)</td>
</tr>
<tr>
<td>Calculus BC</td>
<td>3</td>
<td>4</td>
<td>MATH 155A (sub-score 5 on Calculus AB)</td>
</tr>
<tr>
<td>Chemistry</td>
<td>5</td>
<td>3, 1, 3, 1</td>
<td>CHEM 102A, 102B, 104A, 104B</td>
</tr>
<tr>
<td>Chinese Language</td>
<td>4</td>
<td>5</td>
<td>CHIN 214</td>
</tr>
<tr>
<td>Chinese Language</td>
<td>5</td>
<td>5</td>
<td>CHIN 216</td>
</tr>
<tr>
<td>Computer Science (A or AB)</td>
<td>4, 5</td>
<td>3</td>
<td>CS 101</td>
</tr>
<tr>
<td>Economics: Macro</td>
<td>4, 5</td>
<td>3</td>
<td>ECON 100</td>
</tr>
<tr>
<td>Economics: Micro</td>
<td>4, 5</td>
<td>3</td>
<td>ECON 101</td>
</tr>
<tr>
<td>English: Language &amp;</td>
<td>4, 5</td>
<td>3</td>
<td>ENGL 120W</td>
</tr>
<tr>
<td>Composition</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>English: Literature &amp;</td>
<td>4, 5</td>
<td>3, 3</td>
<td>ENGL 102W, 105W</td>
</tr>
<tr>
<td>Composition</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Environmental Science</td>
<td>4, 5</td>
<td>3</td>
<td>HIST elective hours</td>
</tr>
<tr>
<td>French Language</td>
<td>4, 5</td>
<td>5, 3</td>
<td>FREN 103, 201W</td>
</tr>
<tr>
<td>French Literature</td>
<td>4, 5</td>
<td>5, 3</td>
<td>FREN 103, 3 hrs FREN elective</td>
</tr>
<tr>
<td>German Language</td>
<td>4, 5</td>
<td>3, 3</td>
<td>GER 103, 104</td>
</tr>
<tr>
<td>Government &amp; Politics:</td>
<td>4, 5</td>
<td>3</td>
<td>PSCI 101</td>
</tr>
<tr>
<td>Comparative</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Government &amp; Politics:</td>
<td>4, 5</td>
<td>3</td>
<td>PSCI 100</td>
</tr>
<tr>
<td>United States</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Human Geography</td>
<td>4, 5</td>
<td>5, 3</td>
<td>ITA 103, 201W</td>
</tr>
<tr>
<td>Italian Language</td>
<td>4</td>
<td>5</td>
<td>JAPN 211</td>
</tr>
<tr>
<td>Japanese Language</td>
<td>5</td>
<td>5</td>
<td>JAPN 212</td>
</tr>
<tr>
<td>Latin: Vergil</td>
<td>4, 5</td>
<td>3</td>
<td>LAT 104</td>
</tr>
<tr>
<td>Latin Literature</td>
<td>4, 5</td>
<td>3</td>
<td>LAT elective credit at 200 level</td>
</tr>
<tr>
<td>Music Theory</td>
<td>5</td>
<td>3</td>
<td>MUSC 120A</td>
</tr>
<tr>
<td>Physics B</td>
<td>5</td>
<td>3, 1</td>
<td>PHYS 105, 111</td>
</tr>
<tr>
<td>Physics C: Mechanics</td>
<td>5</td>
<td>3, 1</td>
<td>PHYS 116A, 118A</td>
</tr>
<tr>
<td>Physics C: Electricity &amp;</td>
<td>5</td>
<td>3, 1</td>
<td>PHYS 116B, 118B</td>
</tr>
<tr>
<td>Magnetism</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Psychology</td>
<td>4, 5</td>
<td>3</td>
<td>PSY 101</td>
</tr>
</tbody>
</table>

- Credit cannot be awarded for both MATH 150A and 155A (see pages on selecting a math course for full information on credit duplication)
- No credit if also have credit for 116 A/B and 118 A/B
<table>
<thead>
<tr>
<th>International Baccalaureate Test</th>
<th>Score</th>
<th>Hours</th>
<th>Course Credit</th>
</tr>
</thead>
<tbody>
<tr>
<td>Biology (standard/higher)</td>
<td>6, 7</td>
<td>3, 1</td>
<td>BSCI 100, 101A</td>
</tr>
<tr>
<td>Chemistry (applied standard)</td>
<td>6, 7</td>
<td>3, 1, 3, 1</td>
<td>CHEM 101A, 101B, 100A, 100B</td>
</tr>
<tr>
<td>Chemistry (higher)</td>
<td>6, 7</td>
<td>3, 1, 3, 1</td>
<td>CHEM 102A, 102B, 104A, 104B</td>
</tr>
<tr>
<td>Economics (higher)</td>
<td>6, 7</td>
<td>3, 3</td>
<td>ECON 100, 101</td>
</tr>
<tr>
<td>English (standard)</td>
<td>6, 7</td>
<td>3</td>
<td>ENGL 100</td>
</tr>
<tr>
<td>English (higher)</td>
<td>6, 7</td>
<td>3, 3</td>
<td>ENGL 102W, 105W</td>
</tr>
<tr>
<td>French (standard)</td>
<td>6, 7</td>
<td>5</td>
<td>FREN 103</td>
</tr>
<tr>
<td>French (higher)</td>
<td>6, 7</td>
<td>5, 3</td>
<td>FREN 103, 3 hrs FREN</td>
</tr>
<tr>
<td>History (higher)</td>
<td>6, 7</td>
<td>3</td>
<td>HIST elective credit</td>
</tr>
<tr>
<td>Japanese (standard)</td>
<td>6, 7</td>
<td>5, 5</td>
<td>JAPN 211, 212</td>
</tr>
<tr>
<td>Japanese (higher)</td>
<td>6, 7</td>
<td>3, 3</td>
<td>JAPN 241, 242</td>
</tr>
<tr>
<td>Latin (standard)</td>
<td>6, 7</td>
<td>3</td>
<td>LAT 103</td>
</tr>
<tr>
<td>Latin (higher)</td>
<td>6, 7</td>
<td>3, 3</td>
<td>LAT 103, 104</td>
</tr>
<tr>
<td>Mathematics (standard)</td>
<td>6, 7</td>
<td>4, 3</td>
<td>MATH 140, 180</td>
</tr>
<tr>
<td>Mathematics (higher)</td>
<td>6, 7</td>
<td>4, 3, 1</td>
<td>MATH 155A, 180, 1hr elective</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>No credit for MATH 140 if also have credit for MATH 150A/155A. (see pages on selecting a math course for full information on credit duplication)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Music (standard)</td>
<td>6, 7</td>
<td>3</td>
<td>MUSL 140</td>
</tr>
<tr>
<td>Music (higher)</td>
<td>6, 7</td>
<td>3</td>
<td>MUSL elective credit</td>
</tr>
<tr>
<td>Physics (standard)</td>
<td>7</td>
<td>3</td>
<td>PHYS 105</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>No credit if also have credit for 116 A/B and 118 A/B</td>
</tr>
<tr>
<td>Physics (higher)</td>
<td>7</td>
<td>3, 1, 3, 1</td>
<td>PHYS 116A/B, PHYS 118A/B</td>
</tr>
<tr>
<td>Psychology (standard/higher)</td>
<td>6, 7</td>
<td>3</td>
<td>PSY 101</td>
</tr>
<tr>
<td>Russian (standard)</td>
<td>6, 7</td>
<td>5</td>
<td>RUSS 102</td>
</tr>
<tr>
<td>Russian (higher)</td>
<td>6, 7</td>
<td>3, 3</td>
<td>RUSS 203, 204</td>
</tr>
<tr>
<td>Spanish (standard)</td>
<td>6, 7</td>
<td>5</td>
<td>SPAN 104</td>
</tr>
<tr>
<td>Spanish (higher)</td>
<td>6, 7</td>
<td>5, 3</td>
<td>SPAN 104, 202</td>
</tr>
<tr>
<td>Visual Arts (standard)</td>
<td>6, 7</td>
<td>3</td>
<td>ARTS elective credit</td>
</tr>
<tr>
<td>Visual Arts (higher)</td>
<td>6, 7</td>
<td>6</td>
<td>ARTS elective credit</td>
</tr>
</tbody>
</table>
**SELECTING AN APPROPRIATE MATH COURSE**  
**Brief Outline for Placement in Mathematics**

<table>
<thead>
<tr>
<th>COURSE</th>
<th>DESCRIPTION &amp; BACKGROUND REQUIRED</th>
</tr>
</thead>
<tbody>
<tr>
<td>MATH 127AB</td>
<td>An introduction to probability and statistics. (Psychology 2101 is required for statistics in H&amp;OD and CD, CGS, and CST majors. Therefore, students in these majors should not take Math 127A or B)</td>
</tr>
<tr>
<td>MATH 140</td>
<td>Requires high school algebra but does not use any trigonometry. (Strongly recommended)</td>
</tr>
<tr>
<td>MATH 150AB</td>
<td>Requires trigonometry and Math SAT I score above 600, SAT II M1 score above 620 and/or SAT II M2 score above 570 recommended.</td>
</tr>
<tr>
<td>MATH 155AB</td>
<td>Requires trigonometry and Math SAT I score above 600, SAT II M1 score above 620 and/or SAT II M2 score above 570 recommended. This sequence is generally taken by engineering students, science majors, and students who wish to cover the material at a little faster pace.</td>
</tr>
</tbody>
</table>

*If you have 1) earned credit for Math in one Calculus sequence and 2) are taking or are planning to take more Math courses in a different sequence, please CAREFULLY READ A, B, and C.*
A. Calculus Sequences

Several calculus sequences are available: 140; 150a–150b-170-175; 155a–155b–175, 205a–205b. The courses in these sequences cover similar material, but at different rates, and therefore overlap in content and credit. Students should not switch from one to another without approval of the department. Such switching may result in loss of credit.

Students intending to take mathematics classes beyond one year of calculus are advised to enroll in the 155a-155b-175 sequence. First-year students with test scores of 5 on the Calculus BC advanced placement examination may choose to enroll in the 205a-205b sequence.

The chart below shows how these sequences relate to each other (plus MATH 140).

For example, if you have earned credit for 150a (3 cr.) and also complete 155a (4 cr.), you would have 2 hours of duplicate credit that would be deducted (see Duplicate Credit Policies to understand which credits would be affected).

B. Duplicate Credit Policies

Deduction of credit caused by duplication proceeds as follows: If you have earned Math credit

1. through Advanced Placement/International Baccalaureate in one sequence and complete a course at Vanderbilt in the other sequence that duplicates this credit, you will lose credit from your Advanced Placement/International Baccalaureate earnings.
   ex: if you have earned 155a (4 cr.) through AP and complete 150b (3 cr.) at VU, 2 credits will be removed from 155a leaving 2 credits.

2. by transfer in one sequence and complete a course at Vanderbilt from another sequence that duplicates this credit, you will lose credit from your Vanderbilt course.
   ex: If you have earned 155a (4 cr.) through transfer credit and complete 150b (3 cr.) at VU, 2 credits will be removed from 150b leaving 1 credit.

3. at Vanderbilt in one sequence and complete a course at Vanderbilt from another sequence that duplicates this credit, you will lose credit from the second Vanderbilt course.
   ex: If you have completed 155a (4 cr.) in the Spring and complete 150b (3 cr.) in the Fall, 2 credits will be removed from 150b leaving 1 credit.
C. Math Duplication Possibilities Table

As a tool to help you quickly calculate any math credit duplication, the **Math Duplication Possibilities** table below shows all the possible overlap scenarios between the calculus sequences (plus Math 140). Each line lists a course that was earned, a second course taken that duplicates credit with the first, and the amount of credit that is lost *(see Duplicate Credit Policies to understand which earned credits would be affected)*.

The calculus sequences were reorganized in Fall 2008, with old Math 170a replaced by 170, and old Math 170b combined with 175. The table also shows the credit situations for these two old courses.

<table>
<thead>
<tr>
<th></th>
<th>First course earned</th>
<th>First course credits</th>
<th>Second course earned</th>
<th>Second course credits</th>
<th>Credit lost</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>140</td>
<td>4</td>
<td>150a</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>2</td>
<td>140</td>
<td>4</td>
<td>150b</td>
<td>3</td>
<td>1</td>
</tr>
<tr>
<td>3</td>
<td>140</td>
<td>4</td>
<td>155a</td>
<td>4</td>
<td>3</td>
</tr>
<tr>
<td>4</td>
<td>150a</td>
<td>3</td>
<td>140</td>
<td>4</td>
<td>3</td>
</tr>
<tr>
<td>5</td>
<td>150a</td>
<td>3</td>
<td>155a</td>
<td>4</td>
<td>2</td>
</tr>
<tr>
<td>6</td>
<td>150b</td>
<td>3</td>
<td>140</td>
<td>4</td>
<td>1</td>
</tr>
<tr>
<td>7</td>
<td>150b</td>
<td>3</td>
<td>155a</td>
<td>4</td>
<td>2</td>
</tr>
<tr>
<td>8</td>
<td>150b</td>
<td>3</td>
<td>155b</td>
<td>4</td>
<td>1</td>
</tr>
<tr>
<td>9</td>
<td>155a</td>
<td>4</td>
<td>140</td>
<td>4</td>
<td>3</td>
</tr>
<tr>
<td>10</td>
<td>155a</td>
<td>4</td>
<td>150a</td>
<td>3</td>
<td>2</td>
</tr>
<tr>
<td>11</td>
<td>155a</td>
<td>4</td>
<td>150b</td>
<td>3</td>
<td>2</td>
</tr>
<tr>
<td>12</td>
<td>155b</td>
<td>4</td>
<td>150b</td>
<td>3</td>
<td>1</td>
</tr>
<tr>
<td>13</td>
<td>155b</td>
<td>4</td>
<td>170 or old 170a</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>14</td>
<td>170 or old 170a</td>
<td>3</td>
<td>155B</td>
<td>4</td>
<td>3</td>
</tr>
<tr>
<td>15</td>
<td>old 170a</td>
<td>3</td>
<td>170</td>
<td>3</td>
<td><em>Counts as repeat credit</em></td>
</tr>
<tr>
<td>16</td>
<td>old 170b</td>
<td>3</td>
<td>175 (before F08)</td>
<td>3</td>
<td><em>ALL 3</em></td>
</tr>
<tr>
<td>17</td>
<td>old 170b</td>
<td>3</td>
<td>175 (F08 or later)</td>
<td>3</td>
<td><em>Counts as repeat credit</em></td>
</tr>
<tr>
<td>18</td>
<td>175</td>
<td>3</td>
<td>old 170b</td>
<td>3</td>
<td><em>ALL 3</em></td>
</tr>
</tbody>
</table>
TESTING AND PLACEMENT AT A GLANCE

Writing: Students must take English 100 if they do **not** present one of the following:

- AP/IB credit for English 102W and ENGL 105W.
- SAT Critical Reasoning and Writing combined score of 1220 with a minimum of 500 on each test.
- ACT minimum English score of 27 and a minimum writing score of 7.

<table>
<thead>
<tr>
<th>Foreign Languages:</th>
<th>Sat II subject Test Scores</th>
<th>Department Test Scores (DT)</th>
<th>Course Placement</th>
</tr>
</thead>
<tbody>
<tr>
<td>FRENCH</td>
<td>No French or 0 - 500</td>
<td>0 - 260</td>
<td>101A</td>
</tr>
<tr>
<td>SAT DT</td>
<td>500 - 530</td>
<td>260 - 349</td>
<td>102</td>
</tr>
<tr>
<td>Proficiency</td>
<td>540 - 590</td>
<td>350 - 419</td>
<td>103</td>
</tr>
<tr>
<td></td>
<td>600+</td>
<td>420+</td>
<td>201W</td>
</tr>
</tbody>
</table>

If you have studied French but have not taken the SAT French Subject Test, you must take it or the departmental placement test during the summer. The departmental test is available online at: [http://svcs.cas.vanderbilt.edu/perl/frenchpt.pl](http://svcs.cas.vanderbilt.edu/perl/frenchpt.pl). You will need a valid Vanderbilt email address to use this site.

| GERMAN            | No German                 | 101                          | 101 or 102*       |
| SAT               | 0 - 460                   | 101                          | 101 or 102*       |
| Proficiency       | 470 - 590                 | 103                          | 104              |
|                   | 600 - 680                 | 201, 213-214 or 221-222     | 201, 213-214 or 221-222|

*Consult with department before completing registration in the fall

| LATIN             | No Latin<2yrs HS          | 101                          | 101              |
| SAT               | 0 - 470                   | 101                          | 102              |
| Proficiency       | 480 - 520                 | 103                          | 103              |
|                   | 530 - 620 (3yrs HS)       | 104 (in spring)             | 201, 206, 215, 220|
|                   | 630+ (or 4yrs HS)         |                              |                  |
|                   | 680+                      |                              |                  |

Latin 100 is a course designed for students who need a "refresher" before going into 103. Students with scores significantly below those recommended for a course should consult with the department.
<table>
<thead>
<tr>
<th>SPANISH</th>
<th>Sat II subject Test Scores</th>
<th>Department Test Scores (DT)</th>
<th>Course Placement</th>
</tr>
</thead>
<tbody>
<tr>
<td>No Spanish</td>
<td>0 - 380</td>
<td>0 - 274</td>
<td>100</td>
</tr>
<tr>
<td>SAT DT</td>
<td>390 - 510</td>
<td>275-364</td>
<td>101</td>
</tr>
<tr>
<td>Proficiency</td>
<td>520 365</td>
<td>365-440</td>
<td>103</td>
</tr>
<tr>
<td>630+ (&amp; 3+yrs HS)</td>
<td>441-510</td>
<td>104</td>
<td></td>
</tr>
</tbody>
</table>

Students cannot place into Spanish 102; it is ONLY for students continuing from Spanish 100 or 101. The Spanish departmental test is available online at: [http://svcs.cas.vanderbilt.edu/perl/spanishpt.pl](http://svcs.cas.vanderbilt.edu/perl/spanishpt.pl). You will need a valid Vanderbilt email address to use this site.

Proficiency scores for other languages:
- HEBREW 530
- ITALIAN 540
- JAPANESE 440
  - With Listening
Useful VU On-line Addresses

The following addresses may be helpful when you can’t find the paper copies.

**Academic Calendar:** This is helpful when you need to know other calendar events not noted in this handbook.

http://registrar.vanderbilt.edu/calendar.htm

**Your Enrollment Services - YES:** Look up your Vanderbilt academic information
- Entrance test scores
- Transfer credit
- Make address changes
- Check Immunizations
- Grades
- Graduation requirements
- Course schedules
- Register for classes
- Order transcripts
  http://yes.vanderbilt.edu/

**Catalogs:** Course descriptions, academic programs and policies are available 24 hours a day at this site.

http://www.vanderbilt.edu/catalogs/

**Digital Life - Resnet:** This is useful for information on computing services

http://digitallife.vanderbilt.edu/resnet/

**Establishing a VUNET ID and Password**

https://vunetid.vanderbilt.edu/epassword/

**Final Examination Schedules:** The final examination schedule is available at:

http://www.registrar.vanderbilt.edu/calendar/exams/

**Global Education Office (VU Study Abroad):** Application dates for study abroad and other information on the sites and offerings.

http://www.vanderbilt.edu/geo/

**Handbook Downloads and other Registration Information:**

http://peabody.vanderbilt.edu/Office_of_the_Dean/Registrars_Office.xml

**Peabody College Web Pages**

http://peabody.Vanderbilt.edu/
GENERAL ACADEMIC INFORMATION

ACADEMIC ADVISING
Academic advisers are faculty members within the five departments. Peabody students are assigned an academic major adviser when they arrive for their first semester. This adviser is knowledgeable about the courses needed to complete one's major. The adviser helps in schedule planning, makes suggestions as to which courses would be most suitable, and serves as a mentor to the student.

Students are required to meet with their academic adviser during fall and spring pre-registration periods to assist in selecting a program of courses that fulfill degree requirements. Advisers also are available during the semester to discuss subjects of a non-academic nature. Students are encouraged to make appointments to meet with their advisers and to establish a good adviser/advisee relationship from the beginning of their undergraduate program.

ADVANCED PLACEMENT
The well-established advanced placement policy endeavors to recognize exceptional high school preparation, to avoid requiring freshmen to take courses clearly mastered in high school, and to encourage students to begin their college learning experience at the level most appropriate to their preparation. Advanced placement may be decided on the basis of good performance on the College Board Advanced Placement Examination (AP), on the College Board SAT II Subject Tests, on the International Baccalaureate tests (IB), or, in some cases, placement tests given by Vanderbilt. Appropriate documentation should be submitted to the Office of Undergraduate Admissions before matriculation at Vanderbilt.

CREDIT FOR PREVIOUS COLLEGE WORK
Entering freshmen who have taken pre-freshmen college work during their junior or senior year in high school or during summers prior to their offer of admission to Vanderbilt must report such work to the Office of Undergraduate Admissions. The Peabody Office of Records and Registration will notify students as to whether such work may be credited toward the Vanderbilt degree.

Credit will be awarded only if the course is regularly offered by an accredited two-year or four-year college or university, if the teacher was a regular faculty member of that institution, and if a majority of the students in the course were candidates for a degree at that institution. Appropriate documentation, including course descriptions and syllabi must be submitted to the Peabody Office of Records and Registration for evaluation and approval by the appropriate Vanderbilt departments.

This question of credit at Vanderbilt must be settled in advance of the student’s first semester of classes.

The College of Arts and Science and Peabody College usually do not award credit for work at other colleges in the summer immediately preceding the student’s first semester at Vanderbilt. Summer work elsewhere will be accepted for credit only if an unusual educational opportunity can be demonstrated and if the courses sought are as rigorous as courses offered at Vanderbilt. Approval for work to be taken elsewhere must be obtained in advance from the appropriate dean.
CLASS ATTENDANCE
Students are expected to attend all scheduled meetings of classes in which they are enrolled; they have an obligation to contribute by full participation in the work of each class. At the beginning of the semester, instructors explain the policy regarding absences, and thereafter they report to the Dean of the College the name of any student whose achievement in a course is being adversely affected by excessive absences. In such cases, the Dean, in consultation with the instructor, takes appropriate action, which may include dropping the student from the class. Students dropped after the deadline for withdrawal receive the grade of F. Class attendance may be specified as a factor in determining the final grade in a course, and it cannot fail to influence the grade even when it is not considered explicitly.

CONSENT TO RELEASE ACADEMIC INFORMATION
Vanderbilt University is subject to the provisions of the Family Educational Rights and Privacy Act (Buckley Amendment) that affords to students certain rights of access to educational records and imposes obligations on the University in the release and disclosure of those records to third parties. The Buckley Amendment regulations, however, allow the University to provide academic progress reports and other academic information to parents of students if the student is a dependent of the parents for federal income tax purposes. In order to confirm the University’s records and to administer the appropriate release of this information to parents, each new student completes a form to verify if the student is a dependent.

COURSE LOAD
During the fall and spring semesters, a student must take at least 12 hours of course work to qualify as a full-time undergraduate student.

Students wishing to carry fewer than 12 hours, or more than 18 hours, must obtain approval from the Office of Student Affairs. Approval must also be obtained if the dropping or adding of a course during the semester causes an under-load or an overload. Undergraduate students are expected to be enrolled full-time unless:

a) Fewer than 12 hours are required for the completion of the degree
b) The student has received special permission from the Office of Student Affairs to matriculate as a part-time student

Additional tuition is charged for each hour over 18 in a given semester.

Students who plan to complete the 120 hour (minimum) required program in eight regular semesters must average 15 earned hours per semester.

DECLARATION OF MAJOR/MINOR
Peabody students choose a major at the time they apply to Vanderbilt and are assigned to the appropriate department for the purpose of advising and program planning. Students are assigned an adviser in their major prior to the first semester at Peabody.

Freshmen who wish to change their major may declare a change beginning in October of their first semester. Forms are available in the Peabody Office of Records and Registration for students who wish to change a Peabody major/minor, or declare a Peabody second major.

Students wishing to declare a second or third major/minor through the College of Arts and Science must go to the applicable A&S department, fill out a Declaration of Major/Minor form, receive an A&S adviser assignment, and return the completed form to the Peabody Office of Records & Registration.
LIBERAL EDUCATION CORE
All Peabody undergraduates complete the requirements of the Liberal Education Core program. This Liberal Education Core component is intended to provide students with a solid foundation in the arts and sciences. Courses identified to fulfill the Liberal Education Core requirement for each Peabody undergraduate major are listed in the current program descriptions in this Handbook and The Bulletin of Vanderbilt University.

Courses used to satisfy these core requirements may also be counted toward the fulfillment of requirements for an academic major. Special topic courses are ordinarily not acceptable for meeting Liberal Education requirements. These courses require prior approval as substitute courses. Independent study courses are not acceptable for meeting the requirements for the Liberal Education Core.

Students enrolled in Peabody College are expected to satisfy most Liberal Education Core requirements during the freshman and sophomore years. Although legitimate circumstances sometimes force the postponement of Liberal Education requirements, upper-level students are not expected to have a significant number of these requirements outstanding.

MAY SESSION
In the interval of several weeks between final examinations in the spring semester and the beginning of summer sessions, Vanderbilt offers educational travel opportunities and a variety of “total immersion” courses that would be difficult to offer during a regular semester.

Students are permitted to take no more than one course during the May session. Housing and food services are available during the session.

SUMMER COURSES AT VANDERBILT
The ten-week summer session begins in early June and ends early in August. Peabody undergraduate courses offered during the Vanderbilt summer sessions are not intended to be comprehensive, nor are they predictable. Peabody students are most likely to take basic Liberal Education Core courses. For students who plan to attend summer sessions, the best strategy for predicting the courses that will be offered in a given summer is to look at the previous summer’s offerings.

Students who do not advance in class standing at the end of the spring semester will be required to attend Vanderbilt summer school to make up the hours and/or grade point average deficiencies.
ACADEMIC POLICIES

ACADEMIC PROBATION AND DISMISSAL
Peabody requires each student to maintain an academic record that will permit graduation according to a specified schedule. After achieving sophomore standing, the student may not be on academic probation for more than two semesters. The student whose academic record warrants a third semester of probation normally will be dismissed from the University.

Freshmen:
1. The student’s grade point average falls below 1.800. Probation is removed (assuming there is no other reason for probation) when the student’s grade point average is raised to 1.800 or above.
2. The student fails to earn at least 12 hours in the first regular semester as a freshman. Probation is removed when the student achieves sophomore standing.
3. The student fails to achieve sophomore standing (24 cumulative hours and 1.8 cumulative grade point average) in the required two semesters. Probation is removed when the student achieves sophomore standing.
4. Freshmen who pass fewer than two regular courses in their first regular semester, or who earn a grade point average lower than 1.000 have so seriously compromised their academic standing that they may be required to take a probationary leave of absence during the spring semester.

Sophomores:
1. The student’s grade point average falls below a 1.800. Probation is removed (assuming there is no other reason for the probation) when the student’s grade point average is raised to 1.800 or above, except that at the end of the second regular semester the student must qualify for junior standing.
2. The student fails to earn at least 12 hours in the first semester of the sophomore year. Probation is removed when the student achieves junior standing.
3. The student is placed on probation by the Undergraduate Administrative Committee for failure to make satisfactory progress toward the degree. Probation is removed when the specified conditions are met.
4. The student fails to achieve junior standing (54 hours and 1.9 cumulative grade point average) in the required two semesters. Probation is removed when junior standing is achieved.

Juniors:
1. The student’s grade point average falls below a 1.900. Probation is removed (assuming there is no other reason for the probation) when the grade point average is raised to 1.900 or above, except that at the end of the second regular semester the student must qualify for senior standing.
2. The student fails to earn at least 12 hours in the first regular semester as a junior. Probation is removed when the student achieves senior standing.
3. The student is placed on probation by the Undergraduate Administrative Committee for failure to make satisfactory progress toward degree. Probation is removed when the specified conditions are met.
4. The student fails to achieve senior standing (84 cumulative hours and 2.0 cumulative grade point average) in the required two semesters. Probation is removed when senior standing is achieved.
Senior:
The student’s grade point average falls below a 2.00. Probation is removed when the grade point average is raised to 2.00 or above.

Sudden Academic Insufficiency
Any student who fails by wide margin to reach prescribed levels of academic achievement, either at the end of a semester or at mid-semester, or who has been placed on probation more than once is reviewed by the Peabody Undergraduate Administrative Committee. The Committee considers each case within the general guidelines for maintenance of satisfactory academic standing and may take any of several actions, among which are the following:
- The student may be placed on probation.
- The student may be advised to take a leave of absence or to withdraw from the University.
- The student may be required to take a leave of absence.

Under certain circumstances, a student who has been formally dismissed may be readmitted to Peabody. The Peabody Undergraduate Administrative Committee must review and approve any requests for readmission.

ALTERNATE TRACK
Occasionally, students find that it will be necessary to reduce their normal course load due to medical reasons, varsity athletics, or other circumstances. The result is that they will earn the bachelor of science degree in nine or ten semester instead of eight. In such cases, the student may request Alternate Track status (normally done during the sophomore year).

After discussing the Alternate Track option with his/her parents and faculty adviser, the student must complete and submit a “Request for Alternate Track” form to the Peabody Office of Records and Registration. Along with the “Request for Alternate Track” form, the student is required to include a plan listing courses to be taken each remaining semester to complete all requirements for the degree.

Alternate Track does not alter the earned hours required to achieve sophomore, junior or senior class standing. A student on Alternate Track status must meet the following guidelines to avoid probation. The minimum requirements are:

<table>
<thead>
<tr>
<th>Year</th>
<th>Hours Per Semester</th>
<th>Total Earned Hours</th>
<th>GPA</th>
</tr>
</thead>
<tbody>
<tr>
<td>1st year</td>
<td>12</td>
<td>24</td>
<td>1.80</td>
</tr>
<tr>
<td>2nd year</td>
<td>12</td>
<td>48</td>
<td>1.90</td>
</tr>
<tr>
<td>3rd year</td>
<td>12</td>
<td>72</td>
<td>1.95</td>
</tr>
<tr>
<td>4th year</td>
<td>12</td>
<td>96</td>
<td>2.0</td>
</tr>
<tr>
<td>5th year</td>
<td>Complete degree</td>
<td></td>
<td>2.0</td>
</tr>
</tbody>
</table>
APPEALS
1. Petitions for exceptions to academic policies, appeals of academic policy implementations by the Peabody Dean’s Office staff, and appeals of academic actions by the Chairman of the Peabody Undergraduate Administrative Committee (e.g. letters of dismissal) may be directed to the full Undergraduate Administrative Committee.

Petitions and appeals should sent to:
   Chair, Peabody Undergraduate Administrative Committee
   C/o Peabody Dean’s Office
   Campus Box 329, Peabody College
   Nashville, TN 37203
   Fax: (615) 322-8501

2. A student may ask the UAC to reconsider a decision if the student has new information to offer. The Committee Chair will decide whether the full Committee will reconsider. Requests for reconsideration of UAC decisions should be sent to the above address.

3. A final negative decision of the Committee may be appealed to the Dean of Peabody, (at the above address) who may assign an Associate Dean to handle the matter on the Dean’s behalf. The Dean or Associate Dean will consult with the Committee and other relevant faculty or staff as part of the review decision.

4. Appeals beyond Peabody College should be directed to the University Provost’s Office.

Please see Chapter 6 (The Judicial System) of The Vanderbilt University Student Handbook for a description of the appeal process for non-academic matters.

CLASS ATTENDANCE
Students who must miss a class due to illness, personal reasons, or other reasons should notify the course instructor (prior to the class meeting if possible). In case of serious illness or personal emergency causing an absence from campus, the student may request that the Peabody Office of Student Affairs notify instructors. The Office of Student Affairs does not “excuse” a student from class; it will simply notify instructors of the student’s absence. The final decision of how to handle the absence is up to the course instructor.

INDEPENDENT STUDY REGULATIONS
Intended for students in their junior and senior years, Independent Study courses, ranging from one to three hours of credit, are listed in the Schedule of Courses. Juniors or seniors wishing to take such courses must use the following procedure:

1. Students must be in academic “good standing” (may not be on probation or leave of absence).
2. Students must arrange the independent study with a full-time Vanderbilt faculty member who has agreed to supervise and grade this experience.
3. Students may enroll in up to three hours of independent study per semester.
4. Students must complete an Individual Learning/Directed Study contract that includes a written study plan detailing the nature of the project and the amount of credit to be earned. The Individual Learning/Directed Study contract must be approved by the instructor and the department chair (or the chair’s designee).
5. The deadline for submitting the contract to the Peabody Office of Records and Registration is the last day of the registration change period.
6. Registration occurs when the completed Individual Learning/Directed Study contract is submitted to the Peabody Office of Records and Registration. Students are not able to register themselves for independent studies.
The following Peabody independent study options are listed in the Schedule of Courses booklet:

- EDUC 2960
- ENED 2960
- FLED 2960
- HOD 2980
- HMED 2960
- MTED 2960
- PSY 2970, 2980*
- SCED 2960
- SSED 2960
- SPED 2960

Students may not repeat independent study courses for grade replacement.

*PSY 2980, Directed Research, is open to sophomores and second semester first year students.

**PASS/FAIL**

Students may elect to take courses in which they can receive the grade P (Pass). This grade is entered for the student enrolled under the P/F option who is awarded a grade of D- or higher. The grade P is neither counted in the grade point average nor used in the determination of honors. A failing grade will appear on the student record as F and will be counted in the student’s grade point average. The following regulations apply to pass/fail:

1. Students must have completed two full semesters at Vanderbilt before being eligible to take a course pass/fail.
2. Students must be in good academic standing.
3. No more than one course per semester may be taken pass/fail.
4. Students must maintain registration for at least twelve graded hours in addition to the course they are taking or planning to take on a pass/fail basis or the pass/fail notation is removed.
5. Students may take no more than three courses pass/fail during their undergraduate career.
6. No more than one course from any liberal core area may be taken pass/fail.
7. For students with a single, double major/minor, or interdisciplinary plan, courses in the department(s) of the major(s)/minor(s)/interdisciplinary plan or other courses counted toward the major(s)/minor(s) may not be taken pass/fail.
8. Liberal Education Core Courses that are specified for the major may not be taken pass/fail (e.g. Econ 100 for HOD majors).
9. Pass/fail must be declared during the first week of classes on the OASIS registration program. Requests to change a course to pass/fail after the last day to add a course will not be approved.
10. Students enrolled in a course pass/fail may elect to change back to a graded status by the published deadline (approximately week eight of the semester).

Seniors who have met all other criteria may declare a course pass/fail with fewer than twelve graded hours. This must take place senior year during the fall or spring in which they are not completing student teaching or the HOD Internship. This applies to only one semester of the student’s senior year. Registration for pass/fail with fewer than twelve hours must be processed through the Peabody Office of Records and Registration.

Seniors with fewer then twelve graded hours are not eligible for the Dean’s List.
STUDENT CLASSIFICATION
In order to qualify for sophomore standing, a freshman must earn at least 24 hours with a grade point average of at least 1.8. A freshman who fails to achieve sophomore standing by the end of two regular semesters has one additional semester in which to qualify for sophomore standing. This additional semester must be completed during the summer session at Vanderbilt.

Listed below are the minimum requirements for reaching each classification:

<table>
<thead>
<tr>
<th>CLASS</th>
<th>HOURS</th>
<th>GPA</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sophomore</td>
<td>24</td>
<td>1.8</td>
</tr>
<tr>
<td>Junior</td>
<td>54</td>
<td>1.9</td>
</tr>
<tr>
<td>Senior</td>
<td>84</td>
<td>2.0</td>
</tr>
</tbody>
</table>

Students must qualify for the next classification after two regular semesters. Failure to reach these next classifications will result in the student being placed on academic probation. A student who is placed on academic probation more than twice after reaching sophomore standing is subject to dismissal from the University.

STUDENT LEAVE OF ABSENCE
A student desiring a leave of absence should obtain application forms and instructions from the Peabody Student Affairs Office. All students are eligible, provided they have not been dropped by the University and are not dropped at the end of the semester during which application is made.

TRANSFERRING COURSE WORK
It is the student’s responsibility to provide all of the information needed by the College to assess the program for which transfer credit is requested. Work presented for transfer must be from an accredited college and is subject to evaluation in light of the degree requirements of the college.

Work transferred to Vanderbilt from another institution will not be computed in the Vanderbilt grade point average but will count as earned hours toward the degree.

No course in which a grade below C- was received will be credited toward a degree program offered by the College.

SEMESTER ABROAD WORK AT ANOTHER INSTITUTION: Students wanting to receive transfer credit for a semester of abroad work at another institution must receive approval in advance from the Peabody Office Records and Registration. In order to be eligible to receive a maximum of 15 total credit hours, students must obtain the necessary forms (available in the Peabody Office of Records and Registration). The following conditions must be met to obtain pre-approval to take courses elsewhere and complete the transfer of credit process:

1. If a Vanderbilt program is available in a city the student is interested in, the student must first apply to the Vanderbilt program through the Study Abroad Office. If the student is not accepted into that program, he/she may study abroad through a four-year accredited university other than Vanderbilt.

2. The student must be in good standing and have at least a 2.7 cumulative GPA at the time of application. Application deadlines are: November 15 for the spring semester, April 15 for the fall semester.

3. Courses must be approved by the appropriate department, and endorsed by the student’s adviser.
4. Transfer courses may not be part of the student’s final 24 hours at Vanderbilt.

5. An official transcript must be sent to the Peabody Office of Records and Registration to record the transfer credit on the Vanderbilt academic transcript.

**SUMMER COURSE WORK AT ANOTHER INSTITUTION:** Students enrolled in Peabody College may receive credit for a maximum of 12 hours during summers at another fully accredited four-year institution. Students must obtain the necessary forms and gain approval from the Peabody Office of Records and Registration. The following conditions must be met to obtain pre-approval to take summer course work elsewhere and complete the transfer of credit process:

1. The student must be in good standing with a minimum GPA of 2.0.

2. Courses must be approved by the appropriate department, and endorsed by the student’s adviser.

3. Transfer courses may not be part of the student’s final 24 hours at Vanderbilt.

4. An official transcript must be sent to the Peabody Office of Records and Registration to record the transfer credit on the Vanderbilt academic transcript.

In general, summer courses taken at another institution may be transferred to Peabody College as elective credit by students majoring in Child Development, Child Studies, Cognitive Studies, and Human and Organizational Development.

Students majoring in Education must complete a greater number of Liberal Education Core credit hours (up to 60 versus 40 for non-education majors). Therefore, they may take courses at another institution to satisfy liberal education core requirements (no more than one in any core area).

**Enrollment in appropriate courses to fulfill degree requirements:** Knowledge of university/college policies and regulations regarding academic matters are the responsibility of the individual student.
THE HUMAN AND ORGANIZATIONAL DEVELOPMENT PROGRAM

The Human and Organizational Development (HOD) major prepares students for careers that involve finding solutions to human problems in organizations and communities. The curriculum is designed to ensure that you will obtain a strong foundation in science and liberal arts and acquire the basic skills and knowledge you need to succeed in an organizational role that involves working with people. These skills include the ability to (a) write clearly and effectively, (b) gather and interpret quantitative and qualitative data, (c) analyze organizations, and (d) develop solutions to organizational challenges. The core courses will provide you with an understanding of human development and human behavior in organizations and help you develop the skills to function effectively in group and organizational settings.

The Human and Organizational Development Program is governed by an educational philosophy that connects academic knowledge and theories to personal and professional practice. Simply, we want graduates of the program use what they learn at Vanderbilt for personal and professional success. We believe that helping students connect "classroom learning" to "real world problems" accomplishes two broad objectives. First, it makes what is learned in school useful in life. Second, it helps students use their own experience to improve their understanding of and give meaning to the theories and knowledge presented in all of their courses. "Experiential" or "active" learning is an important part of this philosophy, because it is the program's method of integrating knowledge with practice. This orientation is expressed through a multitude of instructional strategies such as case studies, role-playing, simulations, and field experiences. In the senior year, students will complete a one-semester, full-time internship that will enable them to apply what they have learned throughout their undergraduate education to a specific professional setting.

Graduates of the Human and Organizational Development Program acquire positions in corporations and businesses, human service organizations, government agencies, and non-profit organizations. Many of the program's graduates enter graduate and professional programs in law, counseling, business, education, public policy, the social sciences, and health related fields such as medicine, nursing, and physical therapy.

All of the core courses in the program include specific mechanisms for developing six core skills:

1. **Writing** - with emphasis on developing a clear, concise, expository style and mastering the practical forms used in professional situations, (e.g., position paper, briefing paper, memo, news release);

2. **Oral presentation skills** - with emphasis on making (a) informative and persuasive presentations and (b) effective use of technology and media;

3. **Analytic thinking and creative problem solving** - with emphasis on applying analysis, creative thinking, and the skills of synthesis and systems thinking to the recognition, definition, and solution of personal, professional, organizational, and social problems;

4. **Interpersonal communication** - with emphasis on active listening, assertiveness, and conflict resolution skills;

5. **Group leadership** - with emphasis on developing skills for understanding small group behavior and learning effective leadership, followership, and other group roles;

6. **Technology** - with emphasis on the use of computers and technology to enhance communication, to transmit knowledge and to enhance skill development.
In addition, the core curriculum is designed to develop the following career skills:

1. Understand the basic principles and typical patterns of human development across the life cycle and be able to use this knowledge to understand your own behavior and the behavior of others;

2. Understand the ethical dimensions of personal and organizational decisions and be able to apply this understanding to analyzing social issues and making professional and personal decisions;

3. Apply quantitative and qualitative data-gathering and analysis skills to defining and planning solutions to applied problems;

4. Develop enhanced skills of synthesis (e.g. integrating ideas from various sources, appreciating diversity, designing innovative programs, strategic leadership);

5. Understand the principles of group dynamics and be able to use this knowledge to provide leadership and facilitate decision making in small group settings;

6. Understand a number of organizational theories and be able to apply them to the solution of organizational problems (e.g., systems theory, theories of organizational change and development, learning organizations, quality concepts, information technologies, and self-directed work teams);

7. Possess effective leadership, management, and supervision skills such as time management (e.g., the ability to set priorities, organize, and delegate tasks) and organizational development and program planning skills (e.g., methods of facilitating problem solving, needs assessment, goal setting, program development, evaluation);

8. Have career planning and personal development skills (e.g., clarifying personal goals, developing a profile of skills, writing an effective resume, interviewing for a position).
# Human and Organizational Development
## Suggested Schedule Plan for Entering Freshmen
### Fall 2010

<table>
<thead>
<tr>
<th>Credit Hours</th>
<th>Courses</th>
<th>Freshman Year</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fall</strong></td>
<td><strong>Spring</strong></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td></td>
<td>HOD 1000</td>
</tr>
<tr>
<td>1</td>
<td></td>
<td>Applied Human Development</td>
</tr>
<tr>
<td>3</td>
<td></td>
<td>HOD 1001</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Intrapersonal Development</td>
</tr>
<tr>
<td>3</td>
<td></td>
<td>PSY 1630</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Developmental Psychology</td>
</tr>
<tr>
<td>3-6</td>
<td>3-6</td>
<td>Liberal Education Core, including a writing “W” course</td>
</tr>
<tr>
<td>3</td>
<td></td>
<td>HOD 1100</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Small Group Behavior</td>
</tr>
<tr>
<td>3 or 3</td>
<td></td>
<td>PHIL 105</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Introduction to Ethics (PHIL 105 is recommended; however any regular PHIL class is acceptable)</td>
</tr>
<tr>
<td>3</td>
<td></td>
<td>Statistics</td>
</tr>
<tr>
<td></td>
<td></td>
<td>PSY 2101, PSY 209*, or ECON 150*</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>Total</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Credit Hours</th>
<th>Courses</th>
<th>Sophomore Year</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fall</strong></td>
<td><strong>Spring</strong></td>
<td></td>
</tr>
<tr>
<td>3 or 3</td>
<td></td>
<td>HOD 1200</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Understanding Organization</td>
</tr>
<tr>
<td>3</td>
<td></td>
<td>HOD 1400</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Talent Management and Organizational Fit</td>
</tr>
<tr>
<td>3</td>
<td></td>
<td>HOD 1700</td>
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You must earn 120 hours to graduate

Note: A statistics course should be taken prior to HOD 1700, Systematic Inquiry.

*Prerequisite for PSY 209 is PSY 208; prerequisite for ECON 150 is a calculus course.
HOD Track Summaries

At the end of their sophomore year, students in the Human and Organizational Development program select one of the following five areas of concentration ("tracks") in accordance with their general career focus:

- Community Leadership and Development
- Health and Human Services
- International Leadership and Development
- Leadership and Organizational Effectiveness
- Public Policy

Each 15-hour track consists of a nine-hour core and six hours of track electives chosen from HOD courses above the 2100 level (other than HOD 2260, 2900, 2910, 2920, 2930, and 2980 - 2989). Students wishing to satisfy the requirements for two tracks can do so by completing the nine-hour core for each of the tracks. Each track's elective requirement would be satisfied by six hours of the other track's core.

Community Leadership and Development

The Community Leadership and Development (CLD) track prepares students for community leadership in a globally changing world. The CLD track focuses on developing skills and knowledge for careers in community organizations, for-profit organizations in the public and private sectors, government and policy organizations, nonprofit agencies, housing, and community development banking. Students prepare themselves for immediate entry in staff positions or graduate study in law, policy, journalism, education, the social sciences, and related fields, obtaining applied professional experience in such venues as the Center for Community Studies, agencies in state government or surrounding counties, and selected community agencies and organizations. This track is closely connected to the master's program in Community Development Action.

The nine-hour CLD track core includes the following required courses:

- HOD 2600, Community Development Theory
- HOD 2670, Introduction to Community Psychology

and one of the following:

- HOD 2610, Community Development Organizations and Policies
- HOD 2620, Action Research and Program Evaluation

In addition, CLD track students are required to select six hours of track electives from HOD courses above the 2100 level (other than HOD 2260, 2900, 2910, 2920, 2930 and 2980 - 2989). Recommended courses include the following:

- HOD 2280, Ethics for Human Development Professionals
- HOD 2510, Health Service Delivery to Diverse Populations
- HOD 2400, Global Dimensions of Community Development
- HOD 2420, International Organizations and Economic Development
- HOD 2810, Politics of Public Policy
- HOD 2820, Public Finance
Health and Human Services

The Health and Human Services (HHS) track focuses on developing knowledge and skills for positions in service professions such as counseling, social work, medicine, dentistry, health policy, allied medical sciences, athletic training, physical therapy, and health promotion. It is a versatile track that provides students with a broad-based curriculum to pursue a wide range of career possibilities in the growing fields of health and human services. The demand for health and human service related professionals continues to increase due to a growing number of elders who require more services, advances in medical technology; the entrance of private industry into the health care delivery system; and the expansion of wellness and prevention programs.

HHS students, who plan to work in health and human service settings or go on to graduate or professional schools, have a choice of three options:

1. Prehealth Professions (development of entry-level knowledge and skills for health sciences professions including dentistry, medicine, nursing, occupational therapy, and physical therapy);

2. Health Policy and Administration (related roles include health care administrator, health specialist, and health policy analyst); and

3. Human Services (e.g., counseling, social work).

The nine-hour HHS track core includes the following courses:

HOD 2510, Health Service Delivery to Diverse Populations

and two of the following:

HOD 2500, Introduction to Human Services
HOD 2505, Introduction to Counseling
HOD 2525, Introduction to Health Services

In addition, all HHS track students take six hours of electives from HOD courses above the 2100 level (other than HOD 2260, 2900, 2910, 2920, 2930, and 2980 - 2989).

Recommended courses include the following:

HOD 2530, Introduction to Health Promotion
HOD 2550, Managing Health Care Organizations and Systems
HOD 2600, Community Development Theory
HOD 2610, Community Development Organizations and Policies
HOD 2620, Action Research and Program Evaluation
HOD 2670, Introduction to Community Psychology
HOD 2730, Introduction to Human Resource Development
HOD 2750, Managing Organizational Change

International Leadership and Development

The International Leadership and Development (ILD) track provides participants an empirical and theoretical basis for understanding and addressing issues of human and organizational development in the international arena. The track encompasses multilateral development institutions, international development policies, and community development processes in international perspective. The ILD track focuses on the major elements of the globalization process: modern international financial
architecture, global non-government organizations and social movements, transnational corporations and international trade, cross-cultural immigration, and the emergence of global networks and their significance for human and organizational development at the community level. It is expected that the HOD internship requirement will be satisfied in an international agency, organization or setting, with language skills acquired separately that are appropriate to the work domain.

Students who complete an HOD major in the ILD track will be prepared for entry-level positions in transnational business settings, relevant government agencies, and foundations, community development organizations or non-governmental organizations with international scope. Students also will be able to understand and follow debates over international development policy. Lastly, students will be well positioned for graduate training leading to careers in multilateral development agencies through such graduate majors as Political Science, Development Economics, Public Administration, Anthropology, Community Research and Action, Comparative Education, or Law.

The nine-hour ILD track core requires 3 of the following 5 courses:

HOD 2400, Global Dimensions of Community Development
HOD 2410, Leadership and Change in International Organizations
HOD 2420, International Organizations and Economic Development
HOD 2430, Education and Economic Development
HOD 2470, Effectiveness in International For-Profit Organizations

Additionally, students are required to select six hours of electives from HOD courses above the 2100 level (other than HOD 2260, 2900, 2910, 2920, 2930, and 2980 - 2989). Recommended courses include the following:

HOD 2460, Fieldschool in Intercultural Education
HOD 2480, International Leadership and Development Seminar
HOD 2490, Special Topics in International Leadership and Development
HOD 2680, Community Leadership and Development Seminar

Leadership and Organizational Effectiveness

The Leadership and Organizational Effectiveness (LOE) track focuses on developing knowledge and skills for leadership roles in both the public and private sectors. Most of the students in this track are preparing themselves for positions in entrepreneurial businesses or in corporations. Within Peabody College, it is intellectually and professionally connected to the graduate programs in the Department of Leadership, Policy, and Organizations.

The nine-hour LOE track core consists of the following courses:

HOD 2700, Leadership Theory and Practice
HOD 2720, Advanced Organizational Theory

and one of the following:

HOD 2730, Introduction to Human Resource Development
HOD 2740, Human Resource Management
HOD 2750, Managing Organizational Change

In addition, LOE track students are required to select six hours of track electives from HOD courses above the 2100 level (other than HOD 2260, 2900, 2910, 2920, 2930, and 2980 - 2989). Recommended electives include the following:
HOD 2410, Leadership and Change in International Organizations  
HOD 2710, Challenges of Leadership  
HOD 2755, Strategic Planning and Project Management  
HOD 2760, Creativity and Entrepreneurship  
HOD 2770, Executive Leadership  
HOD 2780, Leadership and Organizational Effectiveness Seminar  

Public Policy

The Public Policy (PP) track offers students both a scholarly and applied understanding of public policy-making in the United States. This track engages participants in an exploration of political system dynamics, formal public policy processes, public finance principles, modern policy analytic methods, program evaluation techniques, and political leadership.

Students in the PP track focus on issues of public policy using analytic methods derived from multiple disciplines, including sociology, economics, political science, and history. As a capstone experience, PP track students complete an internship related to their area of interest.

This multidisciplinary track prepares students for careers as policy analysts and leaders in public service, both in and out of government, and is closely connected to the fifth-year master’s program in Public Policy and Education.

The nine-hour PP track core consists of the following required courses:

HOD 2800, Policy Analysis Methods  
HOD 2810, Politics of Public Policy  
HOD 2820, Public Finance

In addition, PP track students are required to select six hours of electives from HOD courses above the 2100 level (other than HOD 2260, 2900, 2910, 2920, 2930, and 2980 - 2989). Recommended elective courses include the following:

HOD 2610, Community Development Organizations and Policies  
HOD 2620, Action Research and Program Evaluation  
HOD 2830, Reforming America's Schools  
HOD 2840, Operation of Public Agencies  
HOD 2850, State and Local Government  
HOD 2880, Seminars in Public Policy  
HOD 2890, Special Topics in Public Policy
**Relationship of HOD Tracks to Fifth-Year Master’s Programs**

HOD tracks provide excellent preparation for advanced study in one of Peabody’s fifth-year master’s programs. Students wishing to pursue graduate study may apply in their junior year and, if admitted, begin taking graduate courses in their senior year, thus making it possible to complete most Peabody master’s programs in one additional year of study after completion of their undergraduate degree. Currently, the following fifth-year master’s programs are offered:

- **Child Studies**
- **Education Policy**
- **Higher Education Administration:**
  - College Student Personnel Services
  - General Higher Education
  - Institutional Advancement
  - Service-Learning
- **Elementary Education**
- **Human Resource Development**
- **International Education Policy & Mgmt**
- **Organizational Leadership**

**The HOD Internship**

The HOD internship, a semester long 32 hours per week work commitment, is a requirement for graduation and must be completed in the second semester of the junior year or during the senior year. The internship is the culminating event in the students’ undergraduate experience. The ultimate active learning technique, the internship allows students an opportunity to apply and strengthen their skills in an organizational setting. It is the ultimate test of whether the students can use what they have learned at Vanderbilt on the job and in everyday life. In addition to the work on-site, interns participate in a weekly 3-hour seminar designed to help them process and connect the work experience to their earlier classroom learning. Students earn 12 (Summer) or 15 (Fall/Spring) credit hours for the internship experience.

Unlike most internships, the HOD internship is academic, not vocational. Vocational internships focus on and award credit for demonstrating the skills of a specific vocation. Vocational learning is an important by-product of the HOD internship experience, so students should select an internship in a vocation they wish to pursue and gain experience in. However, the vocational learning is not the foundation of the internship. The HOD internship awards credit for demonstrating the core competencies of the HOD degree. The internship organization serves as a learning laboratory to apply the skills and test the theories of the program and most of the academic credit earned is awarded for the coursework that supports this learning. The weekly seminar helps the students process their learning. The internship is broken into four courses, each with a different focus and course requirements.

**Internship Seminar**

- **HOD 2900, Internship in Human and Organizational Development** (6 credit hours for Fall and Spring semesters; 3 credit hours for Summer session – pass/fail)
  
  This includes the credit for the site participation (32 hours per week). Graded items/deliverables include attendance on site, evaluations, and a site assessment report.

- **HOD 2910, Advanced Internship Seminar** (3 credit hours)
  
  This course assesses students’ ability to apply self-directed learning skills in an organizational learning situation and to use key theories of human and organizational behavior to understand, evaluate, and respond to personal work experiences. Deliverables include the learning plan and a learning portfolio (evidence of what they have accomplished).
- **HOD 2920, Theoretical Applications** (3 credit hours)
  This course assesses students’ ability to demonstrate the competencies associated with the analysis portion of the organizational development/action research process. Deliverables include organizational analysis reports, a SWOT (Strengths, Weaknesses, Opportunities, and Threats) analysis, and business cases.

- **HOD 2930, Senior Project** (3 credit hours)
  This course assesses students’ ability to demonstrate the problem solving and project management competencies associated with the organizational development/action research process. Deliverables include senior project proposals, project reports, and the senior project.

The HOD internship can be performed in one of the seven cities in which we have established formal programs: Nashville, Atlanta, Chicago, Washington D.C., New York, San Francisco, and Sydney, Australia. We have retained faculty advisors to conduct the weekly seminar and maintain a diverse database of pre-approved internship opportunities in each of these cities. This database provides internship opportunities in numerous fields to allow students to pursue their vocational interests and academic goals. Students can also obtain internships in these cities that are not included in our database, provided the site will allow for the coursework. Typically, we will not approve internships in a family business, a setting where an immediate family member is in a position of authority or where close personal relationships are involved. These situations create a conflict of interest and impact the quality of the coursework.

While most types of placements are available in all the cities, each city has its own unique opportunities. For example, students interested in policy could find placements in any of our cities, but Washington, D.C. offers special opportunities to work with government and other policy groups. Atlanta offers unique opportunities in media and corporate placements. Internships in New York cover a broad range of institutions, such as finance, fashion, publishing and advertising. San Francisco provides an opportunity for a west coast experience in entertainment, sports, and organizations focused on Asian markets. Nashville offers unique opportunities in the music industry, health care and a wide range of non-profit placements. All our cities offer quality internship experiences that will synthesize the student’s undergraduate learning and prepare them for their future endeavors.
Human and Organizational Development Courses

1000. Applied Human Development. Introduction to the processes of human development and how such development can be influenced. Emphasis is placed on social development and implications for solving personal and professional problems. The course focuses on late adolescent and young adult development. Corequisite for Freshman: HOD 1001. [3]

1001. Intrapersonal Communication. The course is designed for first semester freshmen. It includes exploration and clarification of values, setting personal objectives, and preliminary skill building in active listening, assertiveness, and conflict resolution. Corequisite: HOD 1000. [1]

1100. Small Group Behavior. Designed to improve the student’s ability to analyze behavioral patterns in groups such as leadership, conflict, and decision making and group roles. The student is expected to improve his/her abilities by effective participation in the group as well as in written analyses. Problems for analysis are drawn from events in the group and from theoretical readings. Corequisite for Freshman: HOD 1101. [3]

1101. Interpersonal Communication. This course is designated for second semester freshmen. It provides skill development in interpersonal communication and group dynamics. Corequisite: HOD 1100. [1]

1150. Freshman Seminar. [3]

1200. Understanding Organizations. Introduction to theory and research on human behavior in organizations. Aimed at providing a framework for understanding the dynamics of organizations around the basic issues that confront all organizations (e.g., goal setting, work performance, leadership, decision making, and managing change). [3]

1400. Talent Management and Organizational Fit. This course examines the theories, concepts, tools, and processes associated with talent management and synergistic organizational fit. Given that organizations recognize that employee talents, skills, and motivations drive organizational performance and success, students will explore the theories, concepts, and processes organizations use to plan, source, attract, select, monitor, develop, retain, promote and move employees through the organization. It expounds the theories from earlier coursework (HOD 1000, 1100 and 1200) and provides a deeper understanding of organizational performance and HR / talent, strategy and core competency alignment issues. Outcomes from this course are applied and built upon in the HOD capstone internship experience.[3]

1690. Commons Seminar. Commons Seminar, a small seminar experience, open only to first-year students. Students and faculty will collaboratively explore a specialized topic in depth in the university-wide seminar sponsored by The Commons. [1]

1700. Systematic Inquiry. Focuses on ways of knowing and gathering information to improve understanding and solve problems. Topics include the research question, research design, program evaluation techniques, and quantitative and qualitative methodologies. [3]

1800. Public Policy. An exploration of the foundations of public policy, the policy process, and the factors that influence policy making at the national and state levels, with particular attention to the development of student analytic and writing skills. [3]

2000 - 2080. Human and Organizational Development Practicums. An intensive practicum experience. Three contact hours per week required for each credit hour.
Students will participate in a weekly seminar. [1-3]

2000. Practicum in Human and Organizational Development.

2040. Practicum in International Leadership and Development.

2050. Practicum in Health and Human Services.

2060. Practicum in Community Leadership and Development.

2070. Practicum in Leadership and Organizational Effectiveness.

2080. Practicum in Public Policy.

2240. Multicultural Issues in Contemporary Society. This course broadly examines multiracial and multicultural issues so that students from a variety of disciplines will be able to benefit from the content. The intent of the course, which draws on anthropological, educational, and organizational literature from a variety of popular readings, is to provide approaches, procedures, and techniques for gaining insight and understanding into different racial and cultural groups in order to promote acceptance of diversity in various environments, such as the classroom, or for profit or nonprofit organizations. [3] (Not offered 2009/2010)

2260. Economics of Human Resources. An introduction to economics, with heavy emphasis on microeconomics of the family, household, consumer, and business firm. Applications to the economics of government, poverty, discrimination, labor markets, the environment, education, and other human resource and human development topics will be included. The class will be primarily lecture format with some small group interactions and discussions. [3]

2280. Ethics for Human Development Professionals. (Also listed as PSY 2890) Normative evaluation of ethical issues in serving human need. Conflicting values within moral dilemmas will be examined from a variety of theoretical perspectives and practical criteria. Case studies of moral issues confronting the individual, the family, service organizations, and the general public will be reviewed. [3]

2290. Special Topics in Human and Organizational Development. Exploration of special issues on topics related to human and organizational development. May be repeated for credit with change of topic. [1–3]

International Leadership and Development (2400 – 2499)

2400. Global Dimensions of Community Development. The globalization process induces new forms of human organization and transforms existing organizations at the community, national, and international levels. This course provides an understanding of the nature, functioning, and development of organizations affected by globalization in societies different from our own and as they relate to multilateral or global institutions that span different social and cultural settings. The course explores organizations from a comparative perspective, using the analytical framework of human ecology, in terms of differential access to economic and other productive assets, education and information, security and the rule of law, social capital and cultural identity. [3]

2410. Leadership and Change in International Organizations. This course uses an interdisciplinary case study approach to investigate organizational challenges associated with today’s international environment. Students examine the impact of culture, politics and policy and other international phenomena such as exchange rates, trade and capital markets on organizational leadership, structure and performance. Students also explore various dilemmas that confront decision-makers in international organizations as they attempt to reconcile institutional objectives, individual preferences and varying cultural norms. [3]
2420. **International Organizations and Economic Development.** The number of international organizations has proliferated since World War II, and their functions have diversified. Some are altruistic. Others are regulatory. Some serve as forums for debate, others as instruments for military action or enforcement of international agreements in such diverse fields as health, labor, agriculture, human rights, environment, culture, and trade. This course addresses how these organizations are financed, how they are governed, and how they create and manage political controversy. It covers their legal mandates and structure, seeks to develop awareness of issues of human capital and the World Bank, addresses the controversies and debates over globalization and the role of international organizations in the international regulatory environment, and assesses the future of such organizations in an increasingly interdependent world. [3]

2430. **Education and Economic Development.** This course reviews the history and application of human capital theory. It provides students with examples of applications in economic development policy. It gives students practice in applying common statistical models. It exposes students to current debates in education policy in the World Bank and other international organizations which result from those models. Prerequisites: Undergraduate economics majors are expected to have had Economics 231 and 150. HOD majors need micro and macro economics or the consent of the instructor. [3]

2440. **International Innovations in K - 12 Policy Reforms.** Schooling is now compulsory throughout the world, but rarely are the resources sufficient to fund it adequately. Schooling in democracies take on similar characteristics in the effort to respond to the public’s open demands. This course reviews the policy changes of school systems in meeting these two challenges. The course concentrates on Western Europe, but expands to Asia, Africa, Latin America, the Middle East and North Africa, and Europe and Central Asia depending on student interest. [3]

2460. **Fieldschool in Intercultural Education.** This course takes place over a 10 week period in the summer session. It provides training in community field research and analysis techniques directed to human, social and civic development issues. [3]

2470. **Effectiveness in International For-Profit Organizations.** Intercultural understandings and skills are keys in today’s job market, due to fast-growing opportunities and challenges in international, multinational and global businesses. In this course students will, through a variety of methodologies, explore the current trends of exploding world-trade, emerging nations, competition for talent and resources, and the impact of technology and changing demographics. Additionally, students will develop skills and understandings in working with cultures within cultures, managing cross-cultural teams, and the ins and outs of working abroad. [3]

2480. **International Leadership and Development Seminar.** Exploration of selected topics related to the international leadership and development track of the Human and Organizational Development Program. May be repeated with change of topic. [3]

2490. **Special Topics in International Leadership and Development.** Exploration of special issues on topics related to international leadership and development. May be repeated for credit with change of topic. [1–3]

**Health and Human Services (2500 – 2599)**

2500. **Introduction to Human Services.** This course is a comprehensive survey of the diverse and dynamic field of human services. Students will examine: 1) significant historical developments; 2) populations served; 3) social welfare/poverty theories; 4) career opportunities; and 5) controversial and ethical issues. The course will emphasize special tasks and activities that are performed by the
2505. Introduction to Counseling. An overview of the counseling profession; theories, techniques, settings, and specialty areas. In addition to lectures and class discussions, the course includes an experiential component designed to increase students' listening and responding skills. By the end of the course, students will have a clear understanding of what is entailed in being a counselor. [3]

2510. Health Service Delivery to Diverse Populations. This course focuses on the study of value systems of diverse groups, as well as variables related to gender, age, lifestyle, religion, social class, race, geography, and developmental state, and how these relate to health status and health service needs. This course provides students with a basic knowledge and understanding of diversity so that they may be more effective in serving the needs of all people. [3]

2520. Communications Skills for Health and Human Service Professions. This course focuses on a conceptual model for interpersonal effectiveness. Topics include training in listening skills, assertiveness skills, and conflict resolution. The course material will be presented in a manner that facilitates personal growth and also provides tools which contribute to professional growth. The format will be highly experiential. [3] (Not offered 2009/2010)

2525. Introduction to Health Services. This course will focus on the evolution of the U.S. health care system, as well as on the evolution of health care systems in diverse environments from around the globe. The content of the course focuses on the nature and dynamics of the macro health system environments and the design and function of organizational models in those environments. Particular attention will be paid to contemporary health service organizational models, such as managed care, integrated delivery systems, and physician-hospital organizations. Topics include education and training of health care professionals, the role of health care providers, public, private, and voluntary agencies, and the interests of major stakeholders. [3]

2530. Introduction to Health Promotion. This course is designed to enhance the student's understanding of health promotion concepts that relate directly to improved lifestyle behavior change and disease risk reduction. In addition, health promotion program development, program management, and program initiatives in a variety of settings will be addressed. [3] (Not offered 2009/2010)

2535. Introduction to Health Policy. This course presents broad perspectives for understanding health policy within historical, political and economic contexts. Lectures and assignments will focus on health policy in the United States with a particular emphasis on the Tennessee State Legislation and Metropolitan Davidson County. Opportunities are available for application to national and international issues. Learners will be provided with a foundation from which to base their work, including an overview of the U. S. health care system and public health infrastructure, as well as a framework for conducting policy analyses. Prerequisites: HOD 1800 and HOD 2500. [3]

2540. Introduction to Sports Medicine. Current topics in sports medicine, with an emphasis on prevention, management, rehabilitation, and administrative aspects of sports medicine. [3]

2550. Managing Health Care Organizations and Systems. This is an applied course which combines theoretical knowledge with professional learning experiences, such as case studies, guest lectures, films, management development exercises, and group projects. This course provides a conceptual review of basic managerial functions such as: 1) planning, 2) organizing, 3) controlling, 4) staffing, and 5) influencing. The course addresses related managerial activities such as communication, decision making, and legal and legislative issues. Prerequisites: HOD 2500 or HOD 2525. [3]
2580. Health and Human Services Seminar. Exploration of selected topics related to the health and human services track of the Human and Organizational Development Program. May be repeated for credit with change of topic. [3]

2590. Special Topics in Health and Human Services. Exploration of special issues on topics related to health and human services. May be repeated for credit with change of topic. [1–3]

Community Leadership and Development (2600 – 2699)

2600. Community Development Theory. This is a core course in the Community Leadership and Development (CLD) track of the HOD program. It is designed to provide a general introduction to the field of community development (CD) by examining appropriate theoretical perspectives. Ecological theory, critical theory, and theories of democracy will be studied for their application to community development issues. The theoretical perspectives examined in the course will also be linked to the diverse fields which inform community development, such as community psychology, sociology, geography, anthropology, education, and planning. Additionally, the course will provide students a more in-depth understanding of particular community development issues by exploring how alternative theoretical perspectives interpret several important community development phenomena. The course will prepare students to understand the theoretical orientations that underlie the dynamics of community development. [3]

2610. Community Development Organizations and Policies. Introduction to the practice of community development (CD), including analysis of, and experience with, CD issues, organizations, and policies. Prepares students to work with public or community agency staff, administrators, planners, policy-makers, or community organizers and leaders, who require analysis and recommendations on particular community issues. Students may develop experience as part of a research, intervention, or policy development team. The course also focuses on ways ordinary people can become involved in improving their own neighborhoods, communities, and city. [3]

2620. Action Research and Program Evaluation. This is a specialty core requirement for the Community Leadership and Development (CLD) track in the HOD program. Course teaches policy-relevant field research methods in the context of action science. Students do an actual research project for a client organization and prepare a report with recommendations for policy and action. Students get experience in the conduct of the research as a team of a fictitious consulting organization. [3]

2630. Proposal Preparation. Writing grants involves the application of skills in communication, program planning, evaluation, analytic methods, finance, and management. This course will focus on building upon those skills to prepare and critique grant applications, with a primary emphasis on prospective federal, state, local, and foundation support. [3]

2640. Procedures in Transition to Adult Life. (Also listed as SPED 2340) Overview of history, legislation, and practice in the areas of community and employment integration for person with disabilities. Emphasis on various strategies for promoting a successful transition from school to life. Students are required to develop instructional plans for integration within the community. Student will apply their skills in community or classroom settings. Corequisite: HOD 2641. [3]

2641. Practicum: Transition to Adult Life. (Also listed as SPED 2341) Field-based application of correlated course content to instructional strategies. Assessing, planning, implementing, and evaluating instructional procedures for community and employment integration. [1]
2660. Latin America, Latinos, and the United States. (Also listed as LAS 260) Immigration of Latin American and Caribbean peoples to the United States and their experiences in this country. Required service work and a research project in the Nashville Latino community. [3]

2665. High Poverty Youth: Improving Outcomes. (Also listed as SPED 2080) Youth from high poverty backgrounds may be at risk for outcomes that include academic failure, school dropout, drug abuse, unemployment, or incarceration. Students will be working with schools and community agencies in Nashville to improve outcomes for youth living in high poverty neighborhoods. There will be class meetings as well as ongoing service-learning field experiences. Fieldwork will include mentoring, tutoring, or providing job readiness training to youth in neighborhood community centers or students' high schools. [3]

2670. Introduction to Community Psychology. (Also listed as PSY 2470) Theory, research, and action in community psychology. History of mental health care; ecological theories of community, stress, coping and social support; deviance labeling; community assessment strategies; prevention, empowerment and community and organizational change programs; societal-level intervention policies. [3]

2680. Community Leadership and Development Seminar. Exploration of selected topics related to the community leadership and development track of the Human and Organizational Development Program. May be repeated for credit with change of topic. [3]

2690. Special Topics in Community Leadership and Development. Exploration of special issues on topics related to community leadership and development. May be repeated for credit with change of topic. [1–3]

**Leadership and Organizational Effectiveness (2700 – 2799)**

2700. Leadership Theory and Practice. A systematic study of the formal theories and models of the leadership process and the research supporting and challenging them. Students will complete a wide range of leadership self-assessments; design a leadership self-development plan; and participate in individual and group problem solving, decision making, conflict resolution, and performance appraisal simulations and case studies focusing on personal and organizational effectiveness. Prerequisites: HOD 1200 and 1700. [3]

2710. Challenges of Leadership. This course is designed as an extension of the study of leadership theory and practices begun in HOD 2700. Provides opportunities to investigate leadership concepts introduced in HOD 2700 in more depth. Prerequisite: HOD 2700. [3]

2720. Advanced Organizational Theory. A comprehensive study of current theories and applied research in organizational effectiveness. Emphasis is on the principles and practices of organizational restructuring, organizational development and planned changes, systems and processes, self-managed teams, and Total Quality. Experiential learning through simulations and field work will reinforce systematic inquiry, strategic planning, and applied organizational assessment skills. Prerequisites: HOD 1200 and 1700. [3]

2730. Introduction to Human Resource Development. An introduction to the theory and practice of human resource development (design and implementation of training in corporate or human service organizations). Special emphasis on roles played by HRD professionals and concepts and skills needed for entry into the profession. Prerequisite: Either HOD 2700 or 2720. [3]

theory, procedures, and practices, with emphasis on the organizational leader’s role and responsibilities for recruiting and selection, placement and career development, employee relations, labor relations, performance appraisal, compensation and benefits, workplace ethics, equal employment opportunity, safety and health, legislation and workplace regulations, development of personnel policies and practices, and the techniques of strategic human resource planning. Prerequisite: HOD 2700 and 2720. [3]

2750. Managing Organizational Change. This course focuses on organizational development philosophy and practices of planned change, and the theory and techniques of organizational consulting. Students will participate in simulations and actual organizational development interventions. Prerequisite: HOD 2700 and 2720. [3]

2755. Strategic Planning and Project Management. This advanced seminar and workshop-based course focuses on the key organizational processes of strategic planning and project management. Building on prior instruction in leadership and organizational theory and practices, students will complete a critical analysis of strategic leadership theory and models of organizational planning. Activities include evaluation of internal and external factors impacting on planning; participation in strategic planning and project management simulations; evaluation of the performance of selected strategic leaders as planners; and practice with key planning tools and technologies. Prerequisite: HOD 2700 and 2720. [3]

2760. Creativity and Entrepreneurship. This course provides advanced students of organizations with an understanding of entrepreneurship by encouraging thinking "outside the box." It is designed to teach students how to create their own businesses, to live and work outside the “bureaucracy,” to think creatively, to dream about new ideas and new ventures, and to appreciate the challenges to entrepreneurial thinking and acting. Prerequisite: HOD 2700 and 2720. [3]

2770. Executive Leadership. This course introduces students to concepts of leadership involved in various social, political, and corporate domains. Course content relies on biographies of renowned leaders to illustrate principles of executive leadership. [3]

2780. Leadership and Organizational Effectiveness Seminar. Exploration of selected topics related to the leadership and organizational effectiveness track of the Human and Organizational Development Program. May be repeated for credit with change of topic. [3]

2790. Special Topics in Leadership and Organizational Effectiveness. Exploration of selected topics related to the leadership and organizational effectiveness track of the Human and Organizational Development Program. May be repeated for credit with change of topic. Prerequisite: HOD 2700 and 2720. [3]

Public Policy (2800 – 2899)

2800. Policy Analysis Methods. How should the government choose among options to address the country’s education, health, welfare, environmental, safety, etc. problems? The main goal of this course is to introduce students to the concepts, methods and tools useful in performing a policy analysis, and to give students practice applying the policy analysis methods to real-world policy issues. Prerequisites: HOD 1700 and 1800. [3]

2810. Politics of Public Policy. This seminar examines the ways in which the American political system both complicates and facilitates the development of public policies in American national, state and local governments. It is designed to build on earlier government or policy studies. Prerequisites: HOD 1800 or PSCI 100. [3]
2820. **Introduction to Public Finance.** An introduction to the purpose and means of various practices of public finance. In addition to introducing public finance students to theories of government financial functions, a collaborative project will provide students with a practical overview of public finance, economic, and public policy methodologies. Prerequisites: HOD 1700, HOD 1800, and Economics 100. [3]

2830. **Reforming America’s Schools.** An in-depth examination of the challenges facing public education in the United States and the reforms that are reconfiguring the nation’s elementary and secondary schools. Students explore the status and problems of American education, contexts of school reform, recent federal and state policy initiatives, and school restructuring. [3] (not offered 2010/2011)

2840. **Operation of Public Agencies.** Examines the operation of public agencies within the American political system, with particular attention to federal and state agencies and consideration of local agencies. This is a seminar which focuses on discussion of readings and of current administrative issues identified by the instructor and students. Prerequisite: HOD 1800 or PSCI 100. [3]

2850. **State and Local Government.** Examines the operation of state and local governments within the American federal system. Students will have met expectations for the course when they are able to express well their understanding of how American state and local governments serve the interests of their residents within a system that is highly charged politically. Prerequisite: HOD 1800 or PSCI 100.

2880. **Seminars in Public Policy.** Exploration of selected topics related to the public policy track of the Human and Organizational Development Program. May be repeated.

2890. **Special Topics in Public Policy.** Exploration of special issues on topics related to public policy. May be repeated for credit with change of topic. [1–3]

**Internship (2900 – 2930)**

2900. **Human Development Internship.** An intensive work experience that involves working four days per week for one semester. Students will work in internship settings four days per week. The internship includes completion of a specific project for the organization. Prerequisite: HOD 1000, 1100, 1200, 1210, 1410, 1700. Corequisites: HOD 2910, 2920, 2930. [3 -6]

2910. **Advanced Seminar in Human and Organizational Development.** Provides an opportunity to integrate human development theory, knowledge, and skills by applying them to the solution of problems in internship settings. Co- requisites: HOD 2900, 2920, 2930. [3]

2920. **Theoretical Applications of Human and Organizational Development.** Students complete assignments and structured activities that demonstrate their ability to apply theories and skills acquired in six Human Development Program core courses to understanding situations and solving problems that naturally occur during their internship experience. Corequisites: HOD 2900, 2910, 2930. [3]

2930. **Senior Project.** Students complete a specific project or assemble a portfolio that demonstrates their professional competence in their area of specialization. The portfolio includes written products and an oral presentation on a topic appropriate to the student's area of specialization. [3]
2940. **Honors Capstone Internship.** Students admitted to the Human and Organizational Development Honors Program may complete a capstone internship. [3]

2960. **Senior Thesis.** [3]

2980 - 2988. **Readings and Research for Undergraduates.** Individual programs of reading or the conduct of research studies in human and organizational development. Consent of faculty adviser required. May be repeated. [1-3]

2980. **Readings and Research in Human and Organizational Development.**
2984. **Readings and Research in International Leadership and Development.**
2985. **Readings and Research in Health and Human Services.**
2986. **Readings and Research in Community Leadership and Development.**
2987. **Readings and Research in Leadership and Organizational Effectiveness.**
2988. **Readings and Research in Public Policy.**

2989. **Directed Research.** [1 – 3]

2990. **Human and Organizational Development Honors Seminar.** [3]

**THE MINOR IN HUMAN AND ORGANIZATIONAL DEVELOPMENT**

The minor in Human and Organizational Development consists of 18 hours in the following courses:

**Required Courses (9 hours)**

HOD 1000 Applied Human Development (3)
HOD 1100 Small Group Behavior (3)
HOD 1200 Understanding Organizations (3)

**Elective Courses (9 hours)**

9 hours at the 2000-level with either
(1) All 9 required hours in a given track:
   • Community Leadership and Development
   • Health and Human Services
   • International Leadership and Development
   • Leadership and Organizational Effectiveness
   • Public Policy

**OR**

2) Two of the five introductory track courses:
   • HOD 2400 Global Dimensions of Community Development
   • HOD 2510 Health Service Delivery to Diverse Populations
   • HOD 2600 Community Development Theory
   • HOD 2700 Leadership Theory and Practice
   • HOD 2800 Policy Analysis Methods
   And
   One additional 3-hour HOD course
Liberal Education Core Requirements
For Human and Organizational Development Major
(Minimum 40 Credit Hours)
2010-2011

Communications (6 hours):

Communications Studies: All CMST courses count (except CMST 280ABC and up)
Theatre: THTR 100, 115F

Humanities (9 hours and two fields required) to include:

Philosophy (3 hours):
Philosophy – All Philosophy courses (except PHIL 289A and up)
PHIL 105 is recommended
Political Science: PSCI 203

Other Humanities Courses (6 hours and 2 subject areas):
African American and Diaspora Studies: AADS 260
Arabic: ARA 210B and up
Chinese: CHIN 202, 214, 216, 241, 242, 251, 252
Classical Studies: CLAS 115F, 130, 146, 150, 203-206, 216, 217, 224
Computer Science: CS 151
Dance: DANC 111
English (the same course may not count for both Communications & Humanities): ENGL 102W, 104W, 105W, 115F, 116W, 117W, 118W, 208A & up (except 269, 288 & up)
Film Studies: FILM 125
French: FREN 102 and up (except FREN 287A and up)
German: GER 102 and up (except GER 289A and up)
Greek: GRK 202 and up (except GRK 289)
Hebrew: HEBR 111B and up (except HEBR 289A and up)
History of Art: HART 110, 111, 115F, 210 and up (except 288 & up)
Italian: ITA 101B and up (except ITA 289 and up)
Japanese: JAPN 202 and up (except JAPN 289AB)
Jewish Studies: JS 135W
Latin: LAT 102 and up (except LAT 289)
Music: MUSC 100 and up (except 294 and up); MUSL 103 and up (except 147, 160, 170, 171, 289 and up)
Philosophy: PHIL 100 and up (except 289AB and up)
Portuguese: PORT 102 and up (except 225, 289 and 294)
Religious Studies: RLST 106 and up (except RLST 280 and up)
Russian: RUSS 102 and up (except RUSS 171, 172, 280A and up)
Spanish: SPAN 102 and up (except SPAN 280, 289, 294 and up)
Theatre: THTR 100, 115F, 170, 201-204, 232, 271
Women’s and Gender Studies: WGS 150, 239, 271

Mathematics (6 hours):
Statistics (3 hours):
Economics: ECON 150
Psychology: PSY 209, PSY 2101

Mathematics (3 hours):
SAT-II Math Test Score Level I of 620 and up or Level II of 570 and up will exempt a student from the 3 hour math requirement. Academic credit is not awarded for SAT II scores. Students with SATII Math exemption should take three additional elective Liberal Core hours.

Or one from: Mathematics: 140, 150A, 150B, 155A, 155B (140 is recommended)
Natural Science (7 hours):
  One lab science (4 or 5 hours) from:
  Astronomy: ASTR 102 & 103
  Biological Science: BSCI 100, 105, 110A & 111A, 110B & 111B, 118, 218, 219
  Earth and Environmental Sciences: EES 101 & 111, 102, 103 & 113, 225
  Nursing: NURS 150, 210A, 210B

  And one of the following 3 hours:
  Astronomy: ASTR 102, 130
  Biological Science: BSCI 110A
  Chemistry: CHEM 101A
  Earth and Environmental Sciences: EES 100, 101, 103, 107, 108
  Neuroscience: NSC 201
  Nursing: NURS 231A and NURS 231B or NURS 231C
  Physics: PHYS 105, 110

  Or two lab science courses (8-10 hours) will meet the Natural Science requirement.

Social Science (9 hours and two fields required) to include:

Economics (3 hours):
  One course from: ECON 100, 101, HOD 2260
  Note: ECON 115F does not count in this area

Other Social Science Courses (6 hours):
  African American and Diaspora Studies: AADS 101, 155, 221, 230
  American Studies: AMER 100
  Anthropology: All regular Anthropology courses (except 288A and up)
  Classical Studies: CLAS 207-209, 212, 213
  Economics: ECON 100, 101, 226, 266, 271 (if not used for required ECON course)
  History: All regular History courses (except 169, 293 and up)
  History of Art: HART 245
  Human and Organizational Development: HOD 2280, 2670
  Jewish Studies: JS 156
  Music Literature/History: MUSL 147, 160, 170, 171
  Political Science: PSCI 100 and up (except 280A and up)
  Psychology – A&S: All regular courses (except PSY 209, 225, 231, 280 and up)
  Psychology – Peabody: All regular courses (except PSY 2101, 2102, 2810, 2970 & up)
  Sociology: All regular Sociology courses (except 280A and up)
  Women’s and Gender Studies: WGS 226, 240, 243, 245, 264, 267, 268

Liberal Core Elective (3 hours):
  Any course listed to satisfy any area of the Liberal Education Core that is not already being used to fulfill a core area.

  Courses chosen to fulfill an area of the Liberal Education Core can only be used to satisfy that one requirement. You may not use the same course for two requirement areas. Exception: Courses used to fulfill the Writing requirement or academic major courses may also be used to satisfy the appropriate Liberal Education Core area.
English 100 requirement:

English 100 is required unless students have satisfied one of the following:

1. SAT I Critical Reading and writing combined test score of 1220 or above with a minimum test score of 500 in each component
2. ACT English test score of 27 or above and an ACT writing test score of 7 or above
3. AP/IB English test scores of 4 and 6 respectively

English 100 counts for elective credit only toward the hours required for the B.S. degree.

*Academic credit is not awarded for SAT or ACT test scores.*

Writing Requirement:

All first year students must successfully complete one writing intensive course at the 100 level before their fourth semester. In addition, before graduation, all students must successfully complete a second writing course at the 100 or 200 level. A&S, Blair, and Engineering writing intensive courses have a W after the course number. Peabody writing intensive courses have a G after the course number.

**Note:** First Year Seminars (courses labeled 115F) offered through the College of Arts and Science and Blair School of Music may count as writing intensive courses. Peabody freshmen may only register for First Year Seminars during the first week of the fall and spring semesters if the courses are open.
The on-line Peabody major degree audits are still in an experimental stage and should be used in conjunction with this Peabody Undergraduate Handbook. Students are responsible for monitoring their own degree programs and satisfying all program and degree requirements listed in this handbook.

Logging On:
Go to the Vanderbilt Home page and click on Your Enrollment Services (YES) in the bottom left hand corner. Enter your VUNET ID and your E-Password. Select the Degree Audit icon on your landing page.

Reading the Degree Audit on line:
Open your degree audit and follow along with these instructions. (Audit categories may be expanded or collapsed by clicking on the + or - while viewing your audit)

Plan: Bachelor of Science Degree
This could print satisfied if you have at least a 2.0 GPA and 120 earned hours or greater. If the Audit Status under your name says "Not Satisfied", then all specific degree requirements have not been completed.

Cumulative GPA
A 2.0 cumulative GPA is required to graduate with a B.S. degree from Vanderbilt. Required: 2.0 / Applied: _____ Cumulative GPA The current cumulative GPA will be in the above blank once you have graded courses.

Total Hours
Required: 120.0 / Applied: _____ Total Hours
Applied hours include both earned hours (transfer, AP/IB, Vanderbilt) and current registered hours. The total of these will appear in the above blank. Some majors or major combinations require more than 120 hours to complete. A minimum of 120 hours with all requirements completed is required to graduate

Pending: Courses listed below this heading are the courses that you are currently enrolled in or courses with incompletes or missing grades from previous semesters. If you already have 120 hours or above, the audit will not list the current courses in this position.

Minimum 60 Vanderbilt Hours required for Transfer Students This category is solely for students who have transferred to Vanderbilt University to be certain that they have the required minimum of sixty Vanderbilt hours to be awarded a Vanderbilt degree. Students who began their program as freshman at Vanderbilt may disregard this listing.

Plan: The Core is Part of Your 1st Major: This status does not apply Peabody Students should disregard this area. It has been programmed for the Vanderbilt Schools that have one Core for all majors. Peabody has a different Liberal Education Core for each major. It will always be on the audit and say "Satisfied" but has no relevance to the Peabody major or Liberal Core audit.
Plan: Human and Organizational Development

Major GPA

Required: 2.0 / Applied: _______

Your current major GPA will be listed in the blank above. The courses with grades, hours and terms taken will be listed under this category.

Major Core Components and Requirement categories will be listed. Course that fulfill these areas will populate the audit as courses are completed and the notations "Not Satisfied", "Pending", or "Satisfied" will appear for each major requirement area.

Liberal Education Core Requirements are sub plans of the major and are listed after your Peabody first major requirements. If you are taking a course that will count for both a first major requirement and a Liberal Education Core requirement, you must notify the Peabody Registrar's Office once the course has been successfully completed to have the course fulfill both requirements. An example is HOD 2280 which may be an H&OD track elective course as well as a course for the social science area of the Liberal Education Core. The Liberal Education Core categories follow those listed in the Peabody handbook.

The Natural Science Lab Science category may seem confusing as the lab science list includes all the possible combinations that can fulfill the lab science requirement. All combinations other than the one taken will always print "not satisfied". If the main heading on any requirement prints "satisfied", then you have completed that requirement listed below. All Peabody students must have at least one science that has a laboratory component and an additional science course.

The Other Science category checks to make sure that the student has taken at least one other 3- or 4- hour science course. The student's lab science course will also be applied in this area in partial fulfillment of this category.

Minimum 40 Hours (With all Liberal Core Areas Satisfied)

This category will list all the courses that make up the Liberal Education Core hour requirement depending on the student's major. It includes the required elective hours that are required in the major liberal education core. Students awarded the SAT II Mathematics course exemption must still take additional hours in the liberal core to make up for those credit hours that would have been attributed to an actual mathematics course.

General Notes:

- The Peabody first major is not totally satisfied until the Liberal Education Core is also satisfied.

- The degree audit does not list every course that a student has taken. Only courses that fulfill listed audit categories appear. Courses not listed are calculated into the hours need for the 120 minimum and the grades are included in the Cumulative Grade Point Average.

- The Main Headings for a requirement will have a green dash (-) if satisfied, orange dash if pending, or a red dash if not satisfied. If the dash is green, click on it and the specific requirement(s) that make up the main heading will disappear and you may continue reviewing your audit. The orange pending dash means that you must successfully complete the listed current course or remove an Incomplete to satisfy that requirement. The red dash means that you have not completed the designated course(s) to fulfill the requirement.
- All 2nd and 3rd majors and minors will also be listed on the degree audit after the Peabody Liberal Education Core.

- A contract must be completed for all Interdisciplinary Majors that are not automatically audited. Your interdisciplinary major adviser will tell you if a contract is required.

- Students who have questions concerning their non-Peabody majors or minors should contact the department and adviser of the non-Peabody majors or minors. Any substitutions for non-Peabody majors and minors are initiated by the student with that major/minor department who will in turn forward the variance (substitution) to their school Dean's Office for approval and entry into that particular major/minor audit. The Peabody Registrar's Office can only enter approved substitutions for Peabody majors or minors.

- Peabody has certain courses that may count for either Communications, Humanities, or other core area combinations. For example, ENGL 118W could be listed for Humanities even though you want that course to be applied under the Communications Area. If a case like this arises, students must email Jonnelle Rein (j.rein@vanderbilt.edu) or Betty Lee (betty.s.lee@vanderbilt.edu) to have their audit manually adjusted.

**Printing the Degree Audit**

Students may print the degree audit by clicking on "PRINT ALL" at the top right-hand part of the audit screen. (Clicking on "PRINT CORE" will not produce anything for Peabody Students.) The printed audit will be from 3 to 5 pages depending on the number of majors and minors that you have declared and the number of courses completed.

**How to Most Effectively Use the Degree Audit**

1. Students should print their audit prior to every appointment with their adviser.
2. Highlight the highest level requirement areas on the audit that print "Not Satisfied"
3. Look up the courses that may be used to fulfill an area that is not satisfied in this handbook.
4. Take the highlighted audit to the advising appointment with a plan and course selections for completing "not satisfied" areas.
5. When students register for an up-coming semester, they can check their degree audit the next day to confirm that their course selections are being counted in the intended "not satisfied" area(s) on the degree audit.
6. Report any discrepancies regarding Peabody majors/minors or liberal core requirements on the audit to Jonnelle Rein (j.rein@vanderbilt.edu) or Betty Lee (betty.s.lee@vanderbilt.edu) in the Peabody Registrar's Office.
Running a Special Audit

Students who are thinking about changing their school, first major or adding a second/third major may use the special audit feature to see how their coursework would fall into those new major/minor requirements. This does not replace the procedures for formally declaring majors and minors.

Procedures:

1. Click on the special audit icon from the landing page in YES.
2. Enter the name of the major or minor you are wishing to audit. Example: Spanish
3. Click on the search button
4. Make your selection from the choices you are given by clicking the green check mark
5. If you are a Peabody student who is thinking about transferring to A&S, you would put AXLE in the box to see where your courses would fall if you were to transfer Schools. You would then separately audit the proposed major that you would declare as an A&S student.
6. The result will be what your audit would look like if you formally made that major/minor declaration
7. To formally declare a second major/minor in another school, you must go to that major's department and secure the major/minor declaration form, have an adviser assigned and return the form to the Peabody Registrar's Office. To change or add Peabody Majors/Minors, pick up the form in the Peabody Registrar's Office in 216 Administration Building.
Human and Organizational Development Program of Studies Checklist
For Students Entering Vanderbilt Summer 2010 and Fall 2010

**Liberal Education Core**
**40 hours minimum**
Check the Liberal Education Core Sheet or website for a complete list of course options

**Communications (6 hours)**
- ____________________________
- ____________________________

**Philosophy (3 hours)**
PHIL 105 is recommended
- ____________________________

**Humanities (6 hours)**
Must include at least one non-philosophy course
- ____________________________

**English 100 (3 hours)**
Credit toward the degree but not the Liberal Core
- ____________________________

**Writing Requirement – 2 “W” courses**
AP and IB credit will not count towards the writing requirement
- ____________________________

Credit for the degree: may also count in a liberal core area if on the approved liberal core area lists.

**Statistics (3 hours)**
- ____________________________

**Mathematics (3 hours)**
- ____________________________

**Natural Sciences (7 hours)**
Must include at least one lab science
- ____________________________
- ____________________________
- ____________________________

**Economics (3 hours)**
- ____________________________

**Social Science (6 hours)**
Must include at least 1 non-economics course
- ____________________________
- ____________________________

**Bachelor of Science Professional Core**
**23 Hours**

- PSY 1620, Developmental Psychology* (3)
- HOD 1000, Applied Human Development (3)
- HOD 1001, Intrapersonal Development*(1)
- HOD 1100, Small Group Behavior (3)
- HOD 1101, Interpersonal Development*(1)
- HOD 1200, Understanding Organizations (3)
- HOD 1400, Talent Mgmt & Org Fit (3)
- HOD 1700, Systematic Inquiry (3)
- HOD 1800, Public Policy (3)

*not required for students who transfer to the HOD major

**Internship (12 hours if taken in summer; 15 hours if taken in fall or spring)**

- HOD 2900, Internship (3 – 6)
- HOD 2910, Advanced Seminar (3)
- HOD 2920, Theoretical Application (3)
- HOD 2930, Senior Project (3)

**Area of Concentration**
**15 hours of Track Courses**

You will select your area of concentration during the 2nd semester of your sophomore year. The track you select will determine what additional courses you will need to take.

In addition to fulfilling these requirements, you must earn a minimum of 120 hours to graduate.
2010 – 2011 Human and Organizational Development
Track Requirements
(Subject to Change)

Community Leadership and Development Track [15 hours]
The nine-hour CLD track core includes the following required courses:
- HOD 2600 Community Development Theory
- HOD 2670 Introduction to Community Psychology
1 course chosen from the following 2 options:
- HOD 2610 Community Development Organizations and Policies
- HOD 2620 Action Research and Program Evaluation
Plus 2 additional HOD courses above the 2100 level excluding HOD 2260, 2900, 2910, 2920, 2930, 2980 - 2989; track electives may be from any area of concentration. [6]

Health and Human Services Track [15 hours]
The nine-hour HHS track core includes the following courses:
- HOD 2510 Health Service Delivery to Diverse Populations
2 courses chosen from the following 3 options:
- HOD 2500 Introduction to Human Services
- HOD 2505 Introduction to Counseling
- HOD 2525 Introduction to Health Services
Plus 2 additional HOD courses above the 2100 level excluding HOD 2260, 2900, 2910, 2920, 2930, 2980 - 2989: track electives may be from any area of concentration. [6]

International Leadership and Development Track [15 hours]
The nine-hour ILD track core requires 3 of the following 5 courses:
- HOD 2400 Global Dimensions of Community Development
- HOD 2410 Leadership and Change in International Organizations
- HOD 2420 International Organizations and Economic Development
- HOD 2430 Education and Economic Development
- HOD 2470 Effectiveness in International For-Profit Organizations
Plus 2 additional HOD courses above the 2100 level excluding HOD 2260, 2900, 2910, 2920, 2930, 2980 - 2989: track electives may be from any area of concentration. [6]

Leadership and Organizational Effectiveness Track [15 hours]
The nine-hour LOE track core includes the following required courses:
- HOD 2700 Leadership Theory and Practice
- HOD 2720 Advanced Organizational Theory
1 course chosen from the following 3 options:
- HOD 2730 Introduction to Human Resource Development
- HOD 2740 Human Resource Management
- HOD 2750 Managing Organizational Change
Plus 2 additional HOD courses above the 2100 level excluding HOD 2260, 2900, 2910, 2920, 2930, 2980 - 2989: track electives may be from any area of concentration. [6]

Public Policy Track [15 hours]
The nine-hour PP track core has the following required courses:
- HOD 2800 Policy Analysis Methods
- HOD 2810 Politics of Public Policy
- HOD 2820 Introduction to Public Finance
Plus 2 additional HOD courses above the 2100 level excluding HOD 2260, 2900, 2910, 2920, 2930, 2980 - 2989: track electives may be from any area of concentration. [6]
POTENTIAL PEABODY SECOND MAJORS

Child Development (30 hours)

**Major Core (12 hours)**
- PSY 1630, Developmental Psychology (3)
- PSY 1500, Cognitive Aspects of Human Development (3)
- PSY 1750, Social and Personality Development (3)
- PSY 2102, Statistical Analysis (3)

**One of the following epoch courses:**
- PSY 2250, Infancy (3)
- PSY 2320, Adolescent Development (3)

**Methods courses (6 hours)**
- HOD 1700 Systematic Inquiry (3)
- and one of the following:
  - PSY 2510, Experimental Research Methods in Child Development (3)
  - PSY 2520, Observational Research Methods (3)
  - PSY 2530, Psychometric Methods (3)
  - PSY 2980 / 2990, Directed Research (3)

**Elective Area with the Major (minimum 9 hours required)**
- PSY
- PSY
- PSY

Child Studies (36 hours)

**Developmental Courses (9 hours)**
- PSY 1630 Developmental Psychology
- PSY 1500 Cognitive Aspects of HD
- PSY 1750 Social & Personality Development
- PSY 2250 Infancy
- PSY 2320 Adolescent Development

**Language and Literacy (6 hours)**
- EDUC 2115 Language & Literacy Young Child
- PSY 2000 Psychology and Language
- SPED 2030 Intro Lang. & Communication
- SPED 2640 Manual Communication I

**Electives in Child Studies (9 hours)**
- PSY 1150 Freshman Seminar (Topic Varies)
- PSY 2100 Advanced Topical Seminar (May be repeated provided no duplication of content)

**Research Methods (3 hours)**
- HOD 1700 Systematic Inquiry*
- PSY 2100 Advanced Topical Seminar

**Families, Community, & Diversity (6 hrs.)**
- EDUC 1020 Society, School, and the Teacher
- EDUC 2120 Parents & Developing Children
- EDUC 2920 Social & Phil. Aspects of Education
- HOD 2510 Health Service Delivery Diverse Pop.*
- HOD 2600 Community Development Theory*
- HOD 2670/PSY 2470 Community Psychology*
- SPED 1010 Introduction to Exceptionality

*H&OD First Majors may double count HOD 1700 as well as six hours of H&OD courses from the Families, Community, and Diversity area.
Cognitive Studies [33 hours]

Major Core (12 hours)
- PSY 1200 Minds, Brains, Context, & Culture
- PSY 1600 Psychology of Thinking
- PSY 2100 Advanced Topical Seminar

Take one of the following:
- PSY 2510 Experimental Methods
- PSY 208 Research Methods

Elective Courses within the Major (15 hours)
- NSC 201 Neuroscience
- PSY 1150 Freshman Seminars (Topic Varies)
- PSY 1300 Cognition and Instruction
- PSY 1500 Cognitive Aspects of Human Development
- PSY 1700 Social & Emotional Context of Cognition
- PSY 1750 Social & Personality Development
- PSY 2000 Psychology and Language
- PSY 2100 Advanced Topical Seminar

(May be repeated provided no duplication of content: intended for students with JR or SR class standing)
- PSY 2310 Educational Psychology
- PSY 2560 Health Psychology
- PSY 2700 Introduction to Clinical Psychology
- PSY 2870, 2980, or 2990 (6 hours only)
- SPED 2030 Intro Lang.

Methods of Inquiry (3 hours in addition to HOD 1700)

May be used to satisfy an appropriate area of the Liberal Education Core
- ANTH 211 Archaeology
- CHEM 210 Intro to Analytic Chemistry
- CS 101 Programming and Problem Solving
- CS 212 Discrete Structures
- EES 225 Earth Materials
- HOD 1700 Systematic Inquiry (taken in H&OD Major Core)
- PHIL 102 General Logic
- PHIL 244 Philosophy and the Natural Sciences
- PSY 2102 Statistical Analysis
- PSY 2520 Observational Research Methods
- PSY 2530 Psychometric Methods
- PSY 2980 or 2990 (3 hours only from either)
- SOC 211 Introduction to Social Research
- SPED 2110(w/2111)Managing Academic & Social Behavior
Pre-Nursing Requirements for the 5 year HOD/Nursing Option

Students at Peabody College may complete the B. S. degree with a major in Human and Organizational Development and also earn the Master of Science in Nursing (M.S.N.) through a senior-in-absentia program in the School of Nursing.

The following nursing courses are required prior to the senior year. These courses will count towards the 7 hour Natural Science requirement in the HOD Liberal Education Core. Refer to the School of Nursing Catalog for requirements for the completion of the M.S.N.

- NURS 150, Microbiology (3 or 4 hrs as needed)
- NURS 210A, Anatomy & Physiology I (4)
- NURS 210B, Anatomy & Physiology II (4)
- NURS 231A, Nutrition (2)

Approved Five Year HOD/Nursing students are exempt from the following H&OD major requirements:

HOD 2900 Internship
HOD 2910 Advanced Seminar
HOD 2920 Theoretical Applications
HOD 2930 Senior Project

Students who have applied during their junior year and been granted admission to the School of Nursing will be enrolled in the fall and spring semesters of their senior year as School of Nursing master level students. The students will be enrolled in the following Nursing courses that will transfer back to their undergraduate program to complete the required 120 hours for a May graduation and the Bachelor of Science degree with a major in Human and Organizational Development:

**Fall**
- NURS 215 Foundations of Professional Nursing I 2
- NURS 225 Population-based Health Care 2
- NURS 235 Human Experience Across the Life Span I 4
- NURS 245 Fundamentals for Clinical Practice 5
- NURS 255 Basic Pharmacology 2

**Spring**
- NURS 216 Professional Nursing Seminar 1
- NURS 226 Health Care Systems: Micro Issues 2
- NURS 236 Human Experience Across the Life Span II 5
- NURS 246 Integration of Theoretical & Clinical Aspects Nursing 4
- NURS 256 Strategies for Improving Self Care 2

15
PEABODY MINORS

A minor is a program with recognized area of knowledge offering students more than a casual introduction to the area but less than a major. Although the completion of a minor is not a degree requirement, students may elect to complete the courses specified for one or more minors. A student who completes all designated courses in a minor with a grade point average of at least 2.0 will have the minor entered on the academic transcript at the time of graduation.

Minors may be combined with any departmental major or interdisciplinary major. Each minor must, however, include at least fifteen credit hours that are not being counted toward any major. Courses being taken to fulfill a minor may not be taken on a Pass/Fail basis.

Students wishing to declare a Peabody minor must obtain a "Minor Declaration" form available in the Office of Records and Registration or the Departmental Offices. An adviser will not be assigned for minors, and it will not appear on the transcript until the time of graduation. It is the student’s responsibility to know and satisfy all the requirements for minors which he/she intends to complete. Minors will be checked during graduation check-out.

Student's wishing to declare a minor in the College of Arts and Science must obtain a "Minor Declaration" form from the appropriate department in the College of Arts and Science where the student will be acknowledged as having a minor. This form must be submitted to the Peabody Office of Records and Registration for processing. A list of Arts and Science minors available to Peabody students are in the Undergraduate Catalog.

HOD Majors who being their studies at Vanderbilt in the summer of 2006 or later will not be eligible to declare a minor in Managerial Studies: Leadership and Organizations.

Note:
Minors, either Peabody or Arts and Science, are in addition to the Peabody major. Courses in the student's minor must be completed with a cumulative grade point average of 2.000 or better and all courses must be completed on a graded basis.

The following Peabody minors are offered:
  Child Development
  Cognitive Studies
  Educational Studies
  Human and Organizational Development
  Reading/Literacy Education
  Teaching Linguistically Diverse Students
  Special Education
CHILD DEVELOPMENT
The minor in Child Development consists of 18 hours in the following courses:

Required Courses:
PSY 1630 Developmental Psychology 3
PSY 2101 Introduction to Statistical Analysis 3
(may be taken as part of the Liberal Education Core)
One of the following: 3
- PSY 1500 Cognitive Aspects of Human Development
- PSY 1750 Social and Personality Development
One of the following: 3
- PSY 2250 Infancy
- PSY 2320 Adolescent Development
One of the following: 3
- PSY 2510 Experimental Research Methods
- PSY 2520 Observational Research Methods
- PSY 2530 Psychometric Methods
One Child Development elective course 3
Any of the courses above not taken to meet a minor requirement or any course listed for the major as a Child Development elective

Total Hours in the Minor 18

COGNITIVE STUDIES
The minor in Cognitive Studies consists of 15 hours in the following courses:

Required Courses:
PSY 1200 Minds, Brains, Contexts, and Cultures 6
PSY 1600 Psychology of Thinking
3 courses from the following: 9
PSY 1150 Freshman Seminar
PSY 1300 Cognition and Instruction
PSY 1500 Cognitive Aspects of Human Development
PSY 1700 Social and Emotional Context of Cognition
PSY 1750 Social and Personality Development
PSY 2000 Psychology and Language
PSU 2100 Advanced Topical Seminar (may be repeated providing no duplication of content)
PSY 2560 Health Psychology
PSY 2700 Introduction to Clinical Psychology
PSY 2980 Directed Research (may not be repeated for minor credit)
SPED 2030 Introduction to Language and Communication

Total Hours in the Minor 15
EDUCATIONAL STUDIES
The minor in Educational Studies is offered through the Department of Teaching and Learning. This minor has a Secondary Education Emphasis that requires 17 hours of credit from the following courses.

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>EDUC 1020</td>
<td>Society, School, and the Teacher</td>
<td>3</td>
</tr>
<tr>
<td>SPED 1010</td>
<td>Introduction to Exceptionality</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 2310</td>
<td>Teaching in Secondary Schools</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 2920</td>
<td>Social and Philosophical Aspects of Education</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 2340</td>
<td>Practicum in Secondary Education I (with ED 2920)</td>
<td>1</td>
</tr>
<tr>
<td>EDUC 2350</td>
<td>Practicum in Secondary Education II (with PSY 2320)</td>
<td>1</td>
</tr>
<tr>
<td>PSY 2320</td>
<td>Adolescent Development</td>
<td>3</td>
</tr>
</tbody>
</table>

**Total Hours in the Minor** 17

Students interested in pursuing a minor in Educational Studies with an emphasis in Early Childhood or Elementary Education related to other educational contexts should contact Professor Amy Palmeri, Director of Undergraduate Studies in the Department of Teaching and Learning.

HUMAN AND ORGANIZATIONAL DEVELOPMENT
The minor in Human and Organizational Development consists of 18 hours in the following courses:

**Required Courses:** 9

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>HOD 1000</td>
<td>Applied Human Development</td>
<td>3</td>
</tr>
<tr>
<td>HOD 1100</td>
<td>Small Group Behavior</td>
<td>3</td>
</tr>
<tr>
<td>HOD 1200</td>
<td>Understanding Organizations</td>
<td>3</td>
</tr>
</tbody>
</table>

**Elective Courses:** 9

9 hours at the 2000-level with either
(1) All 9 required hours in a given track:
   • Community Leadership and Development
   • Health and Human Services
   • International Leadership and Development
   • Leadership and Organizational Effectiveness
   • Public Policy

OR

2) Two of the five introductory track courses:
   • HOD 2400 Global Dimensions of Community Development
   • HOD 2510 Health Service Delivery to Diverse Populations
   • HOD 2600 Community Development Theory
   • HOD 2700 Leadership Theory and Practice
   • HOD 2800 Policy Analysis Methods

And
One additional 3-hour HOD course

**Total Hours in the Minor** 18
READING/LITERACY EDUCATION
The minor in Reading/Literacy Education is offered through the Department of Teaching and Learning. This minor consists of 16 credit hours from the following courses:

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>EDUC 2215</td>
<td>Theory &amp; Methods of Reading</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 2216</td>
<td>Practicum in Teaching Reading/Language Arts</td>
<td>1</td>
</tr>
<tr>
<td>EDUC 2217</td>
<td>Language Arts in Elementary Schools</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 2430</td>
<td>Addressing Problems in Literacy Learning</td>
<td>3</td>
</tr>
<tr>
<td>ENED 2200</td>
<td>Exploring Literature for Children</td>
<td>3</td>
</tr>
<tr>
<td>PSY 2310</td>
<td>Educational Psychology</td>
<td>3</td>
</tr>
</tbody>
</table>

Total Hours in the Minor 16

TEACHING LINQUISTICALLY DIVERSE STUDENTS (18 hours)
(Leads to an added endorsement in teaching English as a second language)

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>EDUC 2530</td>
<td>Foundations Teaching Linguistically Diverse Students</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 2540</td>
<td>Meth. &amp; Materials Teaching Linguistically Diverse Students</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 2550</td>
<td>Teaching Linguistically and Culturally Diverse Students</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 2560</td>
<td>English as a Second Language Assessment for Teachers</td>
<td>3</td>
</tr>
<tr>
<td>EDUC 2570</td>
<td>Teaching Practicum for Linguistically Diverse Students</td>
<td>3</td>
</tr>
<tr>
<td>ENED 2200</td>
<td>Exploring Literature for Children</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>Or ENED 2920 Literature for Adolescents</td>
<td></td>
</tr>
</tbody>
</table>

Total Hours in the Minor 18
SPECIAL EDUCATION
The minor in Special Education provides students with an opportunity to develop familiarity and expertise in working with children who have learning and social behavior problems. The minor requires 17-18 credit hours. The first seven credits are required for all minors. Students then select an area of interest and complete an additional 10-11 credit hours in that area. Students who complete a minor in any area will not be recommended for licensure in that area.

Required Courses:
<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>SPED 1010</td>
<td>Introduction to Exceptionality</td>
<td>3</td>
</tr>
<tr>
<td>SPED 2110</td>
<td>Managing Academic and Social Behavior</td>
<td>3</td>
</tr>
<tr>
<td>SPED 2111</td>
<td>Practicum: Managing Academic &amp; Social Behavior</td>
<td>1</td>
</tr>
</tbody>
</table>

Option 1: Clinical and School Services Cluster
<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>SPED 2800</td>
<td>Characteristics of Students with HI Disabilities</td>
<td>3</td>
</tr>
<tr>
<td>SPED 2810</td>
<td>Assessment Strategies for Students with Disabilities</td>
<td>3</td>
</tr>
<tr>
<td>SPED 2811</td>
<td>Practicum: Assessment Strategies</td>
<td>1</td>
</tr>
<tr>
<td>SPED 2010</td>
<td>Introduction to Instructional Methods</td>
<td>3</td>
</tr>
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</table>

Option 2: Community Involvement Cluster
<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>SPED 2300</td>
<td>Introduction to Severe Disabilities</td>
<td>3</td>
</tr>
<tr>
<td>SPED 2301</td>
<td>Practicum – Severe disabilities</td>
<td>1</td>
</tr>
<tr>
<td>SPED 2330</td>
<td>Multiple disabilities</td>
<td>3</td>
</tr>
<tr>
<td>SPED 2331</td>
<td>Practicum – Multiple disabilities</td>
<td>1</td>
</tr>
<tr>
<td>SPED 2340</td>
<td>Transition to adult life</td>
<td>3</td>
</tr>
<tr>
<td>SPED 2431</td>
<td>Practicum – Transition</td>
<td>1</td>
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</table>

Option 3: Visual Impairment Cluster
<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
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</thead>
<tbody>
<tr>
<td>SPED 2500</td>
<td>Anatomy of the Eye</td>
<td>3</td>
</tr>
<tr>
<td>SPED 2510</td>
<td>Educational Procedures</td>
<td>3</td>
</tr>
<tr>
<td>SPED 2530</td>
<td>Braille</td>
<td>2</td>
</tr>
<tr>
<td>SPED 2550</td>
<td>Orientation and Mobility</td>
<td>3</td>
</tr>
</tbody>
</table>

Option 4: Overview of Special Education Cluster
<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>SPED 2800</td>
<td>Characteristics of Students with HI Disabilities</td>
<td>3</td>
</tr>
<tr>
<td>SPED 2300</td>
<td>Procedures for Students with Severe Disabilities</td>
<td>3</td>
</tr>
<tr>
<td>SPED 2301</td>
<td>Practicum: Procedures for Severe Disabilities</td>
<td>1</td>
</tr>
<tr>
<td>SPED 2500</td>
<td>Anatomy of the Eye</td>
<td>3</td>
</tr>
</tbody>
</table>